



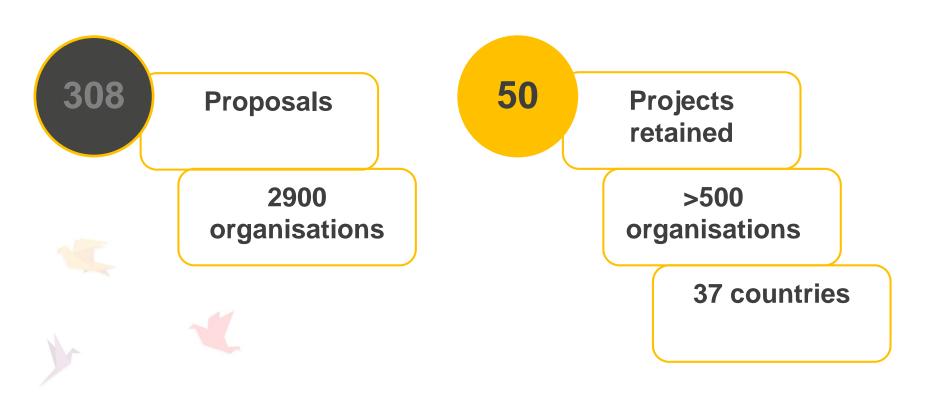
Horizon 2020 Work Programme for Research & Innovation 2018-2020



Gordon Sutherland – H2020 Energy
EASME - Executive Agency for Small &
Medium-sized Enterprises

Research and Innovation

A typical Call for Proposals in numbers







Energy Efficiency: Types of action

Research & innovation

actions that establish new knowledge or develop more energy-efficient technologies and solutions.

EU funding rate: 100%.

Minimum 3 beneficiaries

Innovation

actions that demonstrate the viability of new technologies and solutions or support their first deployment in the market.

EU funding rate: 70%.

Minimum 3 beneficiaries

Coordination & support

actions* that improve skills,
mobilise large-scale investments
or facilitate EU policy
implementation.

EU funding rate: 100%.

*Mostly minimum 3 beneficiaries (check the Work Programme 2018-2020)



Buildings

Funding areas



Consumers & Services



Industry



Public Authorities & Policy Support



Financing Energy Efficiency



- The evaluation process basic principles
- Before you start tips and lessons learnt
- Keys to success feedback from our experts
- How to inform yourself the information gateways





Evaluation Principles

- Fair and equal treatment of all proposers
- Based on the criteria announced in the Call
- Independent external experts
- Avoidance of conflicts of interest
- Confidential process

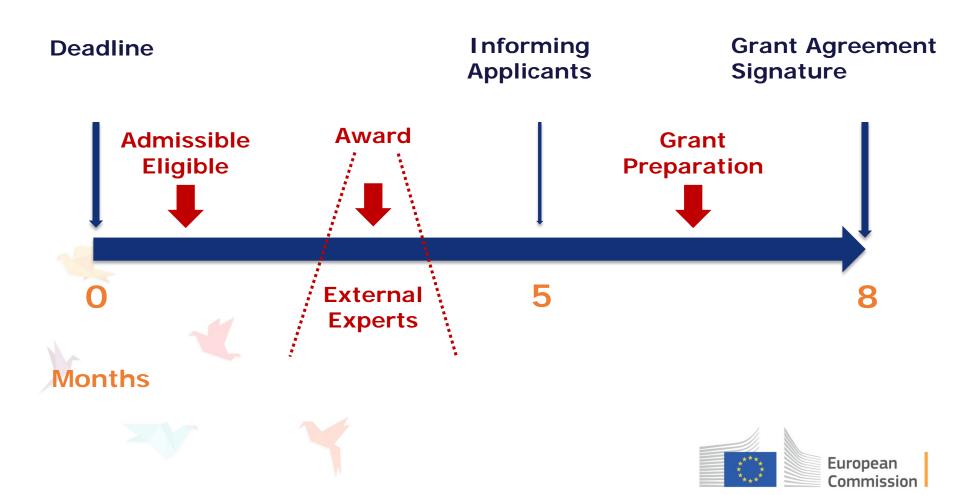








H2020 evaluation process



How do we brief the experts?

- Experts are briefed to understand the Call text, the evaluation criteria - and their mandate
- Only the best proposals should be selected not requiring any negotiations
- Only evaluate the proposal, no other source
- Clear drive towards tangible impact (Topic in Work Programme, application form)
- Evaluate individually 7-9 proposals, half day per proposal









Evaluation – Award Criteria

- Excellence
- Impact
- Quality & efficiency of implementation
- Detailed aspects to be taken account of for each of the main criteria
- Self-evaluation form available
- No negotiation takes place → only the very best are retained for funding



European Commission

Ethics assessment

- An ethical review is carried out to assess and address the ethical dimension of your activities
- The ethical review ensures that all activities under H2020 are conducted in compliance with fundamental ethical principles
- Specific issues are checked, e.g. humans cells, animals, environmental protection, protection of personal data,...
- Participants should conduct an Ethics Self-assessment
- All proposals considered for funding will undergo an Ethics Review carried out by independent ethics experts





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Start early ... start now!

From today, 25 October:

- ... <3 months until the Call opens
- ... > 10 months until the submission deadline

Call opening: 25 January 2018

Submission deadline: 4 September 2018





Learn the language ...

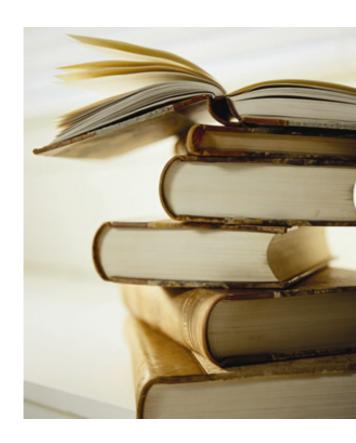
- Proposal: Your application for funding
- Participants Portal: Commission's electronic submission tool – compulsory gateway for H2020 proposals
- Consortium: A team of organisations jointly submitting a proposal – with one defined Coordinator





Read the relevant information ...

- Energy Challenge Work Programme 2018-2020: background, topics and budgets
- General annexes to the Work
 Programme: list of countries, eligibility and admissibility conditions, evaluation criteria and procedure, scoring and thresholds, etc.
- Submission forms and templates: essential forms and guides to draw up and submit your proposal
- Guide to the submission and evaluation process





Know the structure of your proposal

Section 1-3 'Technical Annex'

Your Proposal description

- Excellence
- Impact
- Implementation

Section 4-5

- Description of your partnership & CV's
- Ethics

Online Forms

Admin. data

Optional Annexes

Where relevant







Ask some questions, make some choices ...

Ask yourself if you have:

- a clear project objective?
- a clear understanding of the current (research or market) situation and your starting point
- a clear (set of) target group(s)?
- a clear set of partners are they the voice of the market?
- a clear path to make a difference what impact do you want to have?







Produce a first outline of your idea

Write a preliminary 2-3 page outline:

- objectives
- target group
- major steps (work packages)
- intended consortium (countries, types of organisations)



Internal reality check: Use it as first base to discuss with potential partners

External reality check: Consult with market actors – check their understanding and interest.



Your consortium

- Be consistent remain relevant to your objective & target group
- Be adaptable be ready to renounce a country if you do not secure the right partner
- Involve partners in the preparation avoid surprises after submission
- Keep consortium motivated agree a working method for the proposal phase, make a plan for their contributions
- Do not cover the EU map artificially







Start writing the detailed proposal – Work Plan

- Fine-tune your objectives and your target group
- Take your time to decide the best methodology to be applied – can it deliver? Think impact!
- Define your main working steps
- Follow the guidance in the application forms
- Keep to the number of pages





Final polishing

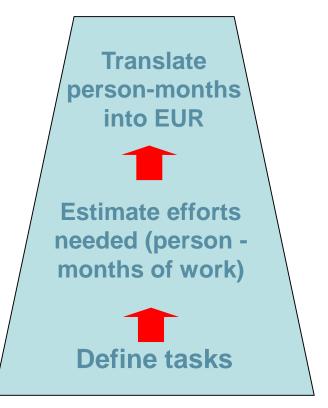
- The technical annex must give a detailed description of the project idea and work plan, which:
- divides the planned work into work packages,
- assigns the related responsibilities and resources within the consortium,
- sets out a project time schedule, main milestones and deliverables,
- describes the project management structure,
- describes the communication and exploitation plans.





Create the budget

- Define your budget 'bottom-up'
- Wait until the tasks are sufficiently specified and agreed – then design define the budget
- Check consistency regularly while advancing on with your Work Plan - share of resources, appropriate levels between partners, appropriate weight of person-months between major work steps









Last check: consistency / language

- Ask an 'informed outsider' for critical reading and feedback
- Check consistency of your description of activities and budget
- If you have the chance, have a native speaker check the English









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Frequent mishaps - Eligibility / Admissibility

- Call deadline is unchangeable: use all advantages of the electronic submission system to meet the deadline!
- Completeness: one section missing makes your proposal inadmissible
- Partnerships: remember the principle of 3 participants from Member States or Associated Countries (always check the Work Programme 2018/20 for exceptions)
- Page limit: 50 pages for Coordination SA / 70 pages for IA+RIA: applied strictly during evaluation



Excellence – your selling point to the experts

- Innovate: Horizon2020 is the European Union's Research & Innovation Programme
- Focus: Make choices, have a clear direction
- Check what's being done by others: >200 proposals were financed until today in Horizon2020 Energy Efficiency. Check them out: http://cordis.europa.eu/
- Win by explaining: experts are briefed to make their decision based on the content of your proposal, not on other sources
- If you are re-submitting: use the feedback in your Evaluation Summary report







Frequent mishaps – Excellence

 Evaluation feedback: Proposal lacks an explanation of the concept / Added value and innovation are insufficiently demonstrated

What to do in your proposal:

- Focus and show how you innovate
- Explain the overall concept underpinning the project not only from the perspective of the Coordinator... input from your partners is essential
- Don't assume that the evaluators know your specific context
- Be clear you win by explaining!



Frequent mishaps – Impact

 Evaluation feedback: Ambition is not quantified / not realistic / not supported by action

What to do in your proposal:

- Quantify! Describe in a concise, yet robust, manner your baseline, benchmarks and assumptions
- Keep your 'challenge' in mind
- Plan activities to monitor your performance
- Highlight the link between the actual activities in your work plan and the impact that they will lead to







Frequent mishaps - Quality of implementation

 Evaluation feedback: The work plan is not sufficiently detailed / Budgets are not justified / Budgets seem top-down

What to do in your proposal:

- Make sure the work description is sufficiently detailed, clear and consistent
- Invest time into this: this is the opportunity to convince evaluators that you can materialise your vision
- Invest time into your resource planning –bottom up











Perfect proposals ... ?

We don't expect perfection, but:

- We look forward to innovative, well implemented proposals
- Submitted by competent, motivated and inspired project teams
- Aiming to deliver and make a 'change'



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Information sources and support

Horizon2020 Participant Portal

- Check the Frequently Asked Questions
- Contact the Horizon2020 Research Enquiry Service

National Contact Points (NCPs)

C-Energy-2020 Network of national contact points

Horizon2020 and FP7 projects

CORDIS database

Intelligent Energy Europe (IEE II)

IEE database

Information platforms and portals

BUILD Up, ManagEnergy (coming soon), ...

EASME H2020 Energy newsletter

Register for updates and success stories





Horizon 2020 Energy Brokerage Event

Some Key Figures:

- ~280 B2B Participants
- ~ 500 Cooperation Profiles
- ~ 35 countries involved
- ~ 1150 B2B Meetings



Find YOUR Cooperation Partner at: http://b2match.eu/energycall2018



Thank you!

#H2020Energy

www.ec.europa.eu/research











Horizon 2020 Work Programme for Research & Innovation 2018-2020

Time for your questions!



Research and Innovation





Horizon 2020 Work Programme for Research & Innovation 2018-2020



25th October 2017 Coffee break 10:30 – 11:00