



This project is co-funded by the European Union
and the Republic of Türkiye



Horizon WIDERA training: Twinning calls

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Professor

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ERIS-European Research & Innovation Support



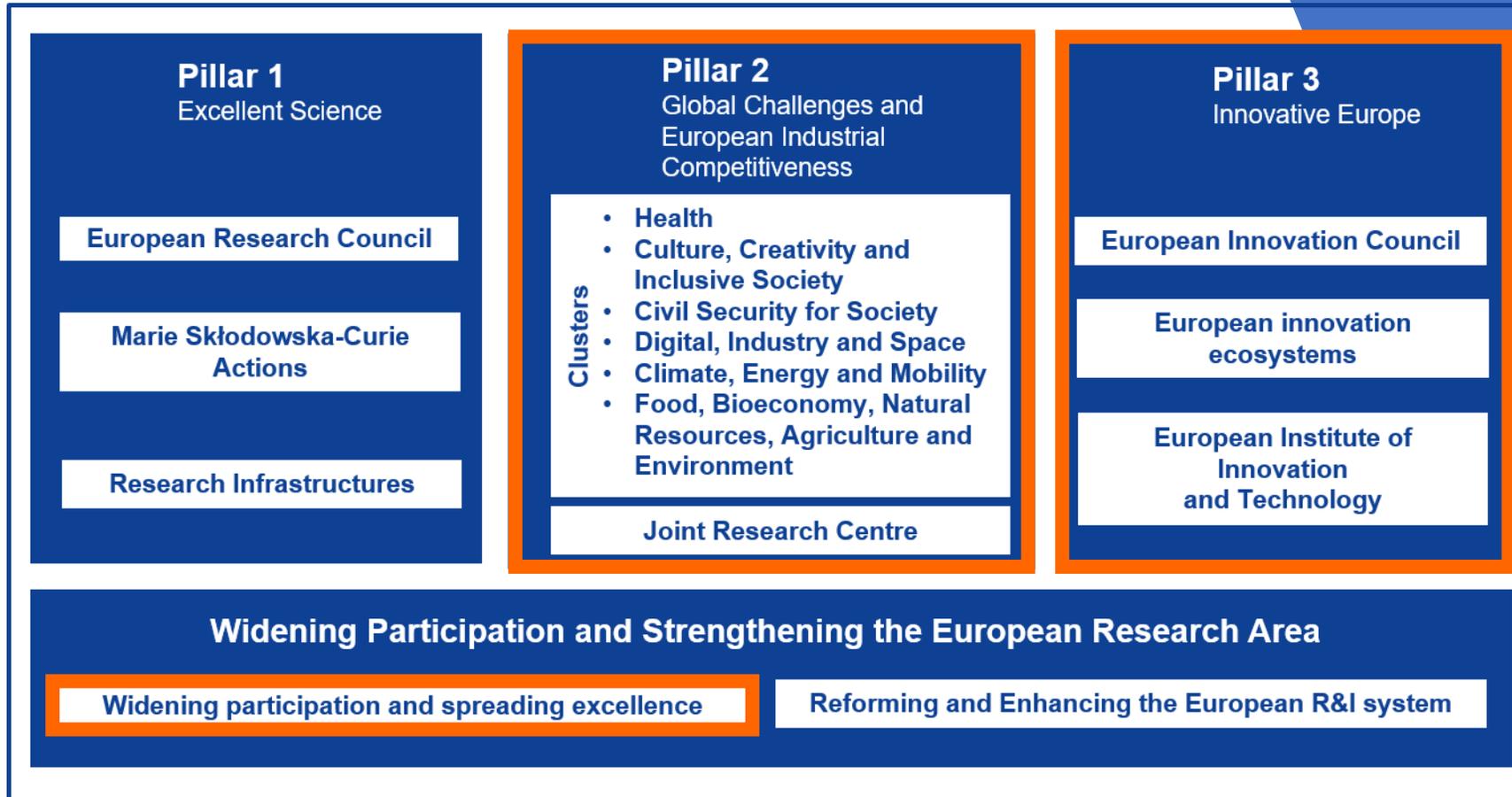
Alessandra Rossetti

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and Humanities

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European funding opportunities

HORIZON EUROPE PROGRAMME: over 95 billion euro



European funding opportunities

NON-FRAMEWORK PROGRAMMES

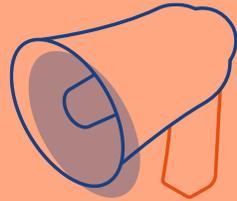


i-ISO CONCEPT since 2015...



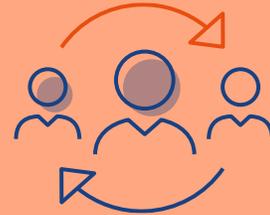
i

Identificeren
(Identify)



I

Informeren
(Inform)



S

Stimuleren
(Stimulate)



O

Ondersteunen
(Support)

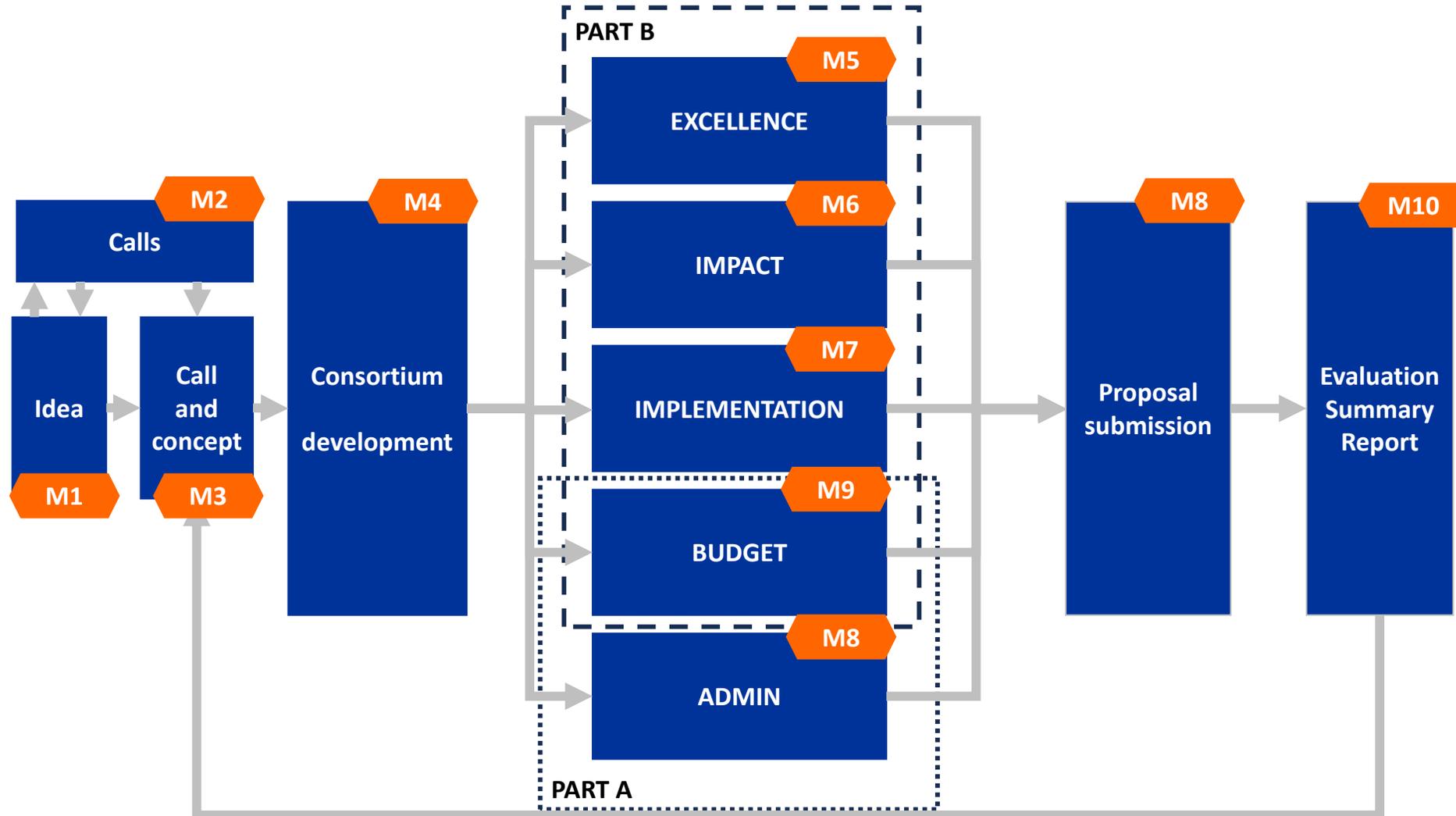
VUB and APPLIED EU-FUNDING



Total so far: 177 mil EUR

Last update: January 2026

2-day workshop

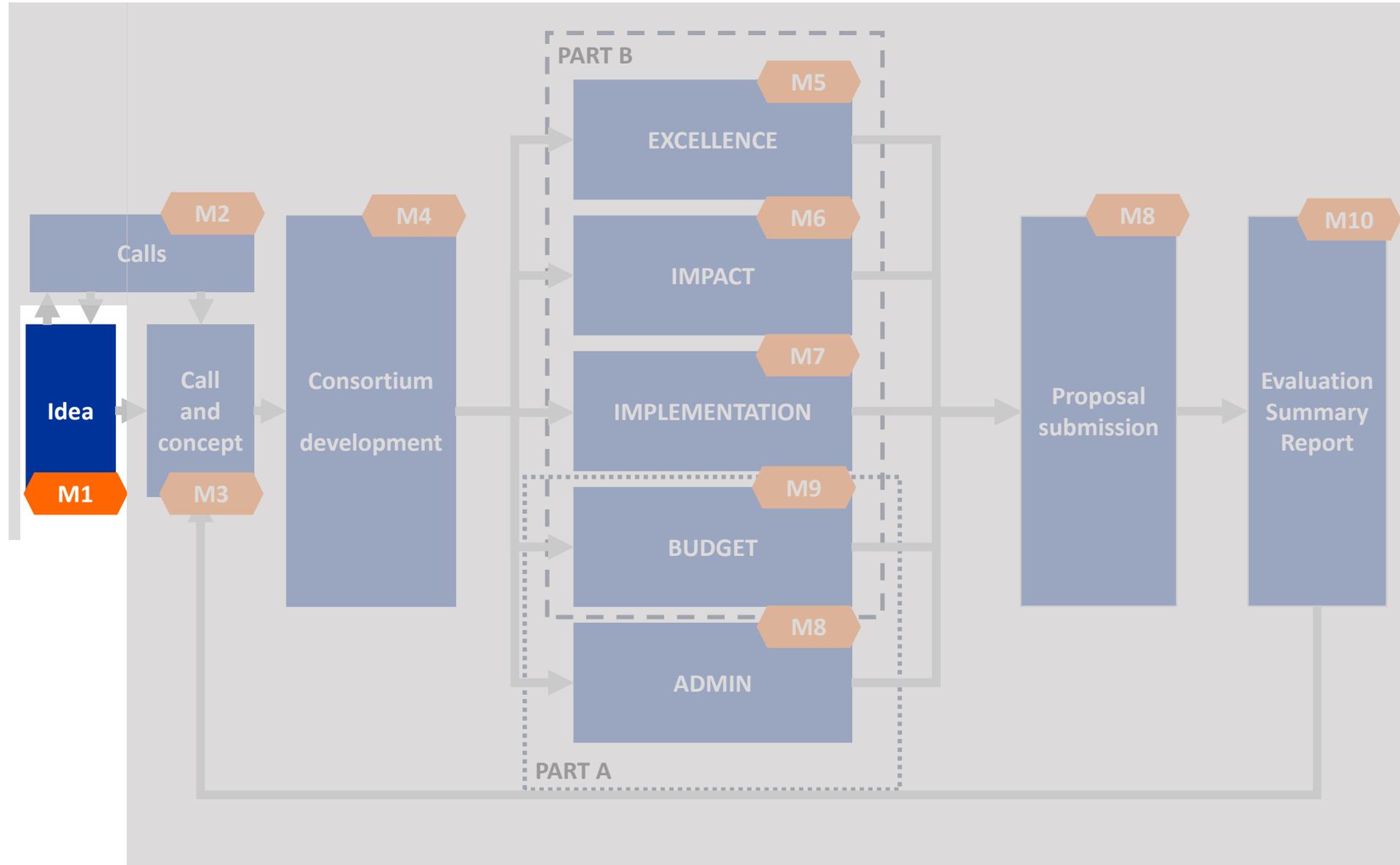


INTRO TO WIDERA Twinning: Work Programme 2026-2027

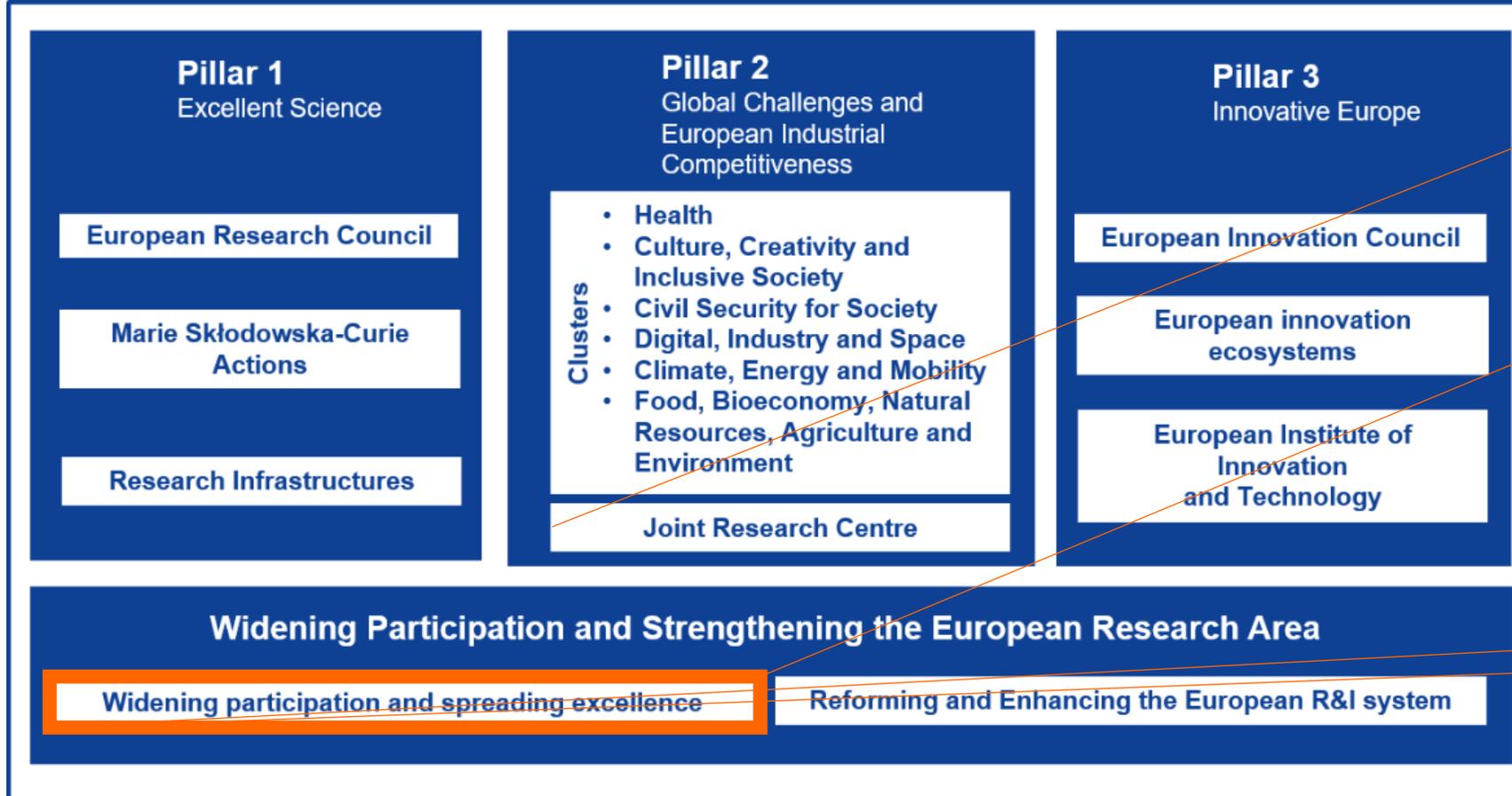
MODULE 1



2-day workshop



HORIZON EUROPE PROGRAMME



WIDERA Twinning

PARTLY TOP DOWN,
PARTLY BOTTOM UP
APPROACH

**FIT WITH CALL TEXT
IS ESSENTIAL**

Intro to WIDERA



Work Programme



Developed, structured, and published every 2 years (currently 2026-2027 Work Programme)

Destination



Subject area based on EU's policy priorities of widening participation and spreading excellence

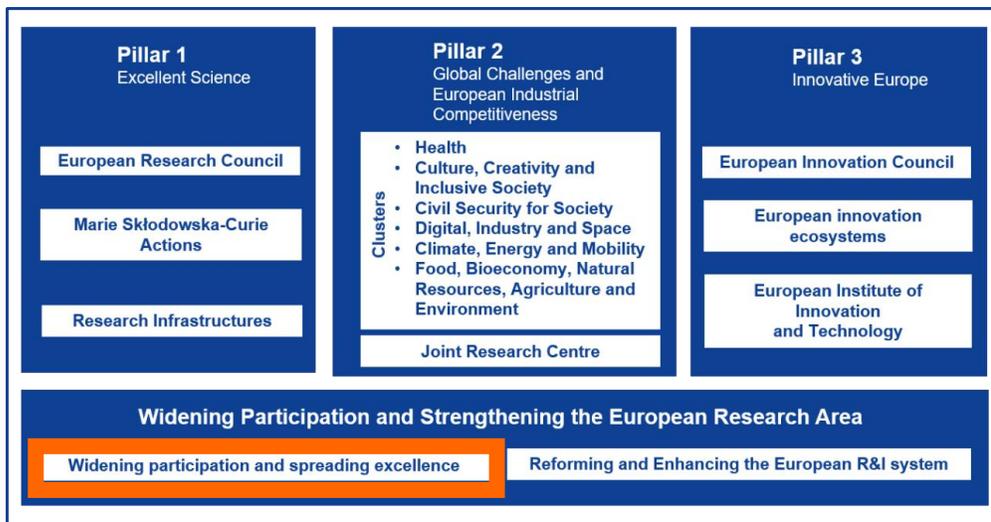
Call topic



Includes eligibility requirements, expected outcomes, instructions, etc.

Intro to WIDERA

Twinning



*"The European Union's R&I system needs to promote a more inclusive approach in which all can participate and from which all can benefit. [...] This destination will deploy a portfolio of **complementary actions** to build up and strengthen R&I capacities in Widening countries enabling them to advance to the competitive edge at European and international level. It will contribute to the **development of pan-European innovation ecosystems**. In addition, particular attention will be paid to **cross-cutting objectives** set for Horizon Europe, such as inclusive gender equality and open science practices."*

Twinning

Aims to enhance networking activities between research institutions of the Widening countries acting as coordinators, and top-class leading counterparts at EU level.

[...] It builds on the huge potential of networking for excellence through knowledge transfer and exchange of best practices.



Destination: Widening participation and spreading excellence

Expected impacts

- Increased science and innovation capacities for all actors in the R&I system in Widening countries
- Structural changes leading to modernised and more competitive R&I systems with increased attractiveness and retention of research talents
- Mobilisation of national and European resources for strategic investments
- Higher participation in Horizon Europe and more leadership roles in collaborative projects
- Stronger linkages between academia and business and improved career permeability
- Greater involvement of regional actors in the R&I process
- Excellent talents attracted to institutions including research infrastructures
- Balanced circulation of R&I talents including intersectoral mobility, and improved gender equality and inclusiveness
- Improved linkages and increased mobility between academic and business, notably by overcoming sectoral barriers
- Free circulation of knowledge and expertise in line with ERA priorities.



Expected call outcomes

- Improved research excellence and capacities in Widening countries closing the research and innovation gap within the European Union
- Enhanced strategic collaboration between the research institutions or higher education establishments of the Widening countries and at least two internationally leading research institutions or higher education establishments at European Union level
- Raised reputation, research profile and attractiveness of the coordinating institution, and improved research profile of its staff
- Strengthened research management capacities of the coordinating institution
- Development of novel approaches in R&I collaboration with increased mobility (inwards and outwards) of researchers.

Call opening / closing:

8 January 2026 / 9 April 2026

Type of action: **CSA**

Budget: **EUR 264,5 million**

Indicative number of projects: **210**

Duration: **up to 3 years**



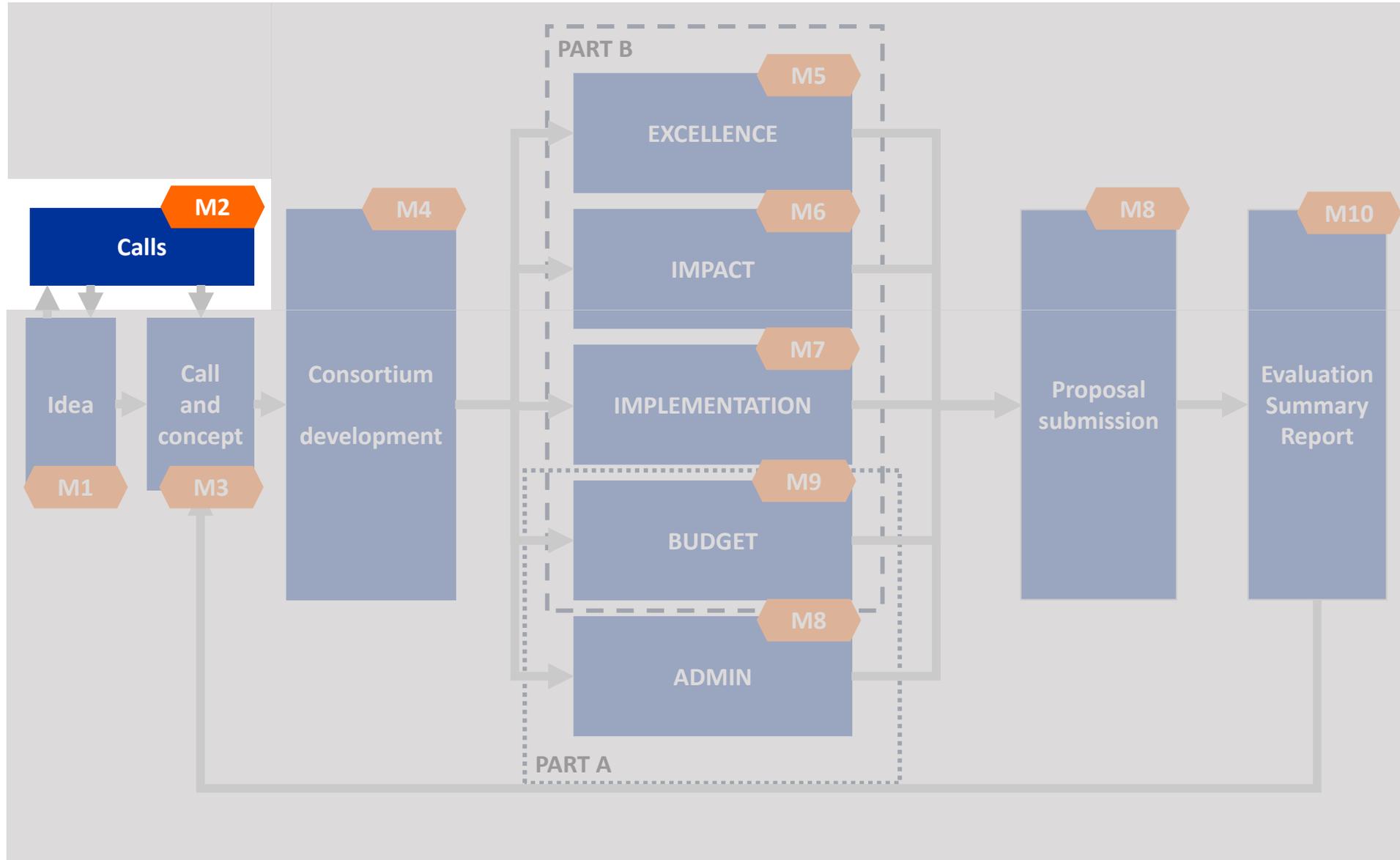
Thank you!
Questions?

EU FUNDING OPPORTUNITIES IN WIDERA (TWINNING)

MODULE 2



WIDERA CALLS





European
Commission

EU Funding & Tenders Portal

Welcome
Rossetti Alessandra



EN



Home

Funding

Procurement

Projects & results

News & events

Work as an expert

Guidance & documents

Search...



2 500+

My area

My profile



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Content centre



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Formal notifications

Grants centre



Proposals

Projects



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Discover the funding & tenders opportunities

Find out how to participate by following these key steps.

Find calls for proposals

Explore the available EU funding opportunities by searching for calls for proposals within your topics of interest, find partners and submit a proposal.

Find calls for tenders

Find business opportunities in the calls for tenders managed by EU institutions, bodies and agencies.

View projects and results

Browse through EU funded projects and learn about the results. Invest in opportunities and get inspired by the highlights and success stories.

Work as an expert

Proposals and projects need evaluations, monitoring and domain-specific knowledge advice from experts.

TYPE OF ACTION AND FUNDING RATE**Coordination and Support Actions (CSA):**

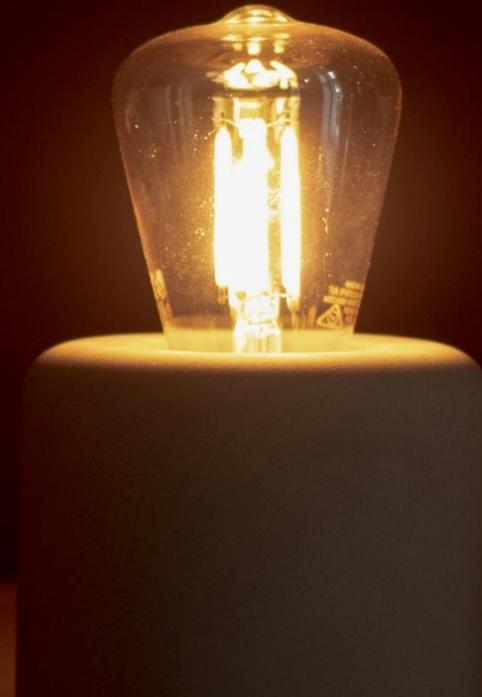
- Enhance collaboration, knowledge exchange, and dissemination of results

Research & Innovation Actions	100%
Innovation Actions	100% (except for for-profit legal entities: 70% by default)
Coordination & Support Actions	100%

EXERCISE: READING THE CALL LIKE AN EVALUATOR

Thank you!
Questions?

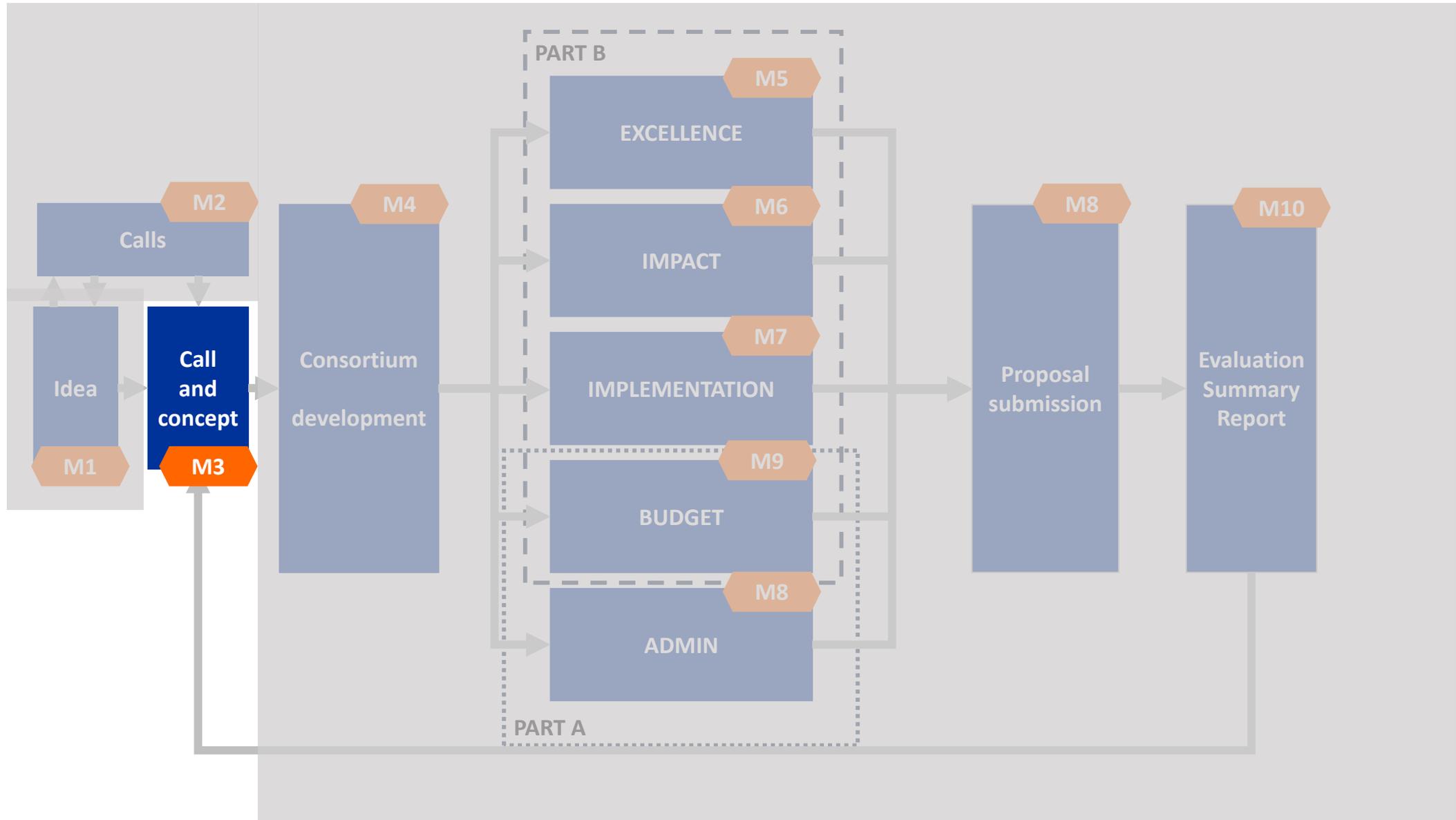
FROM IDEA TO CONCEPT



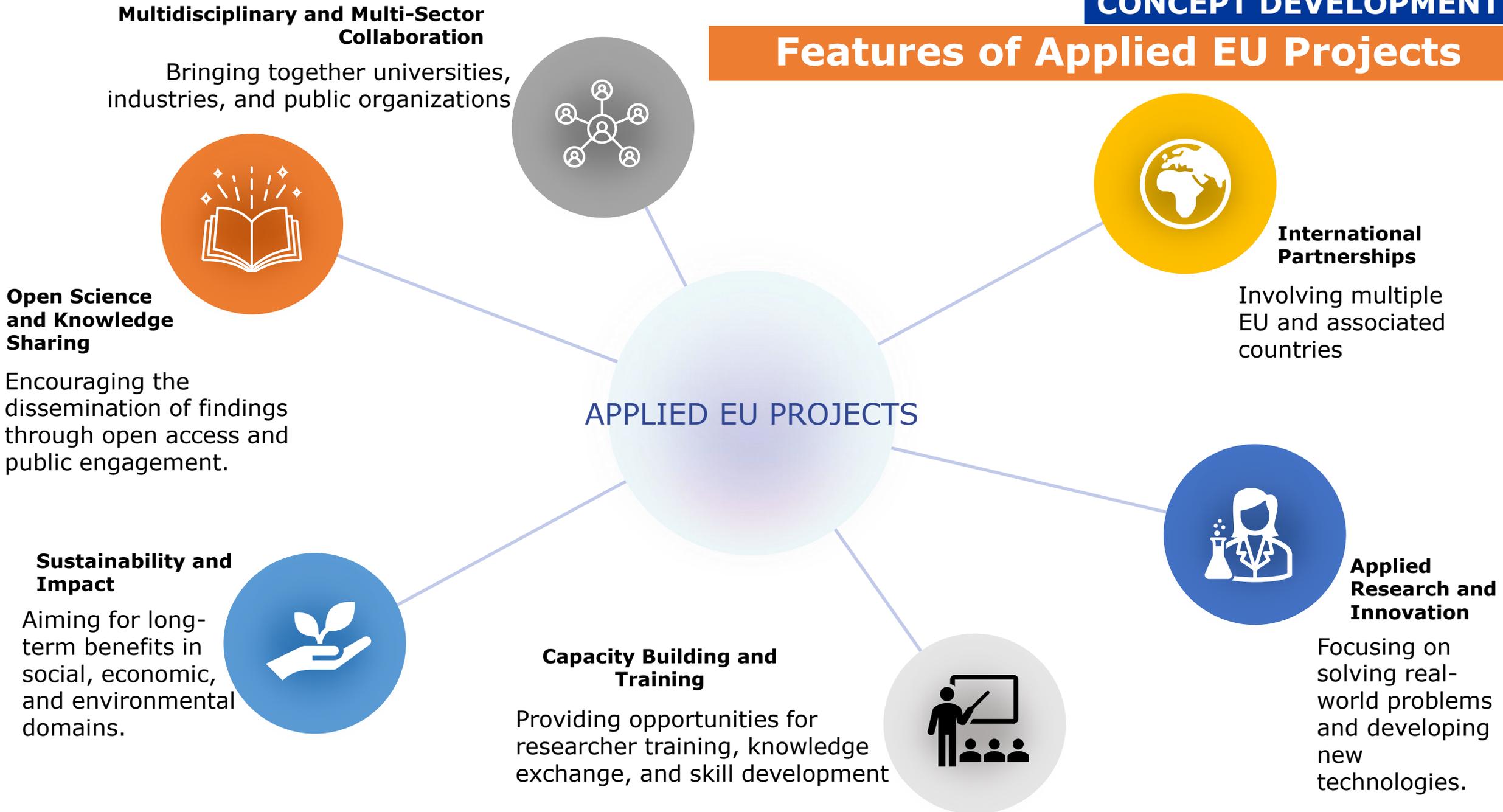
VRIJE
UNIVERSITEIT
BRUSSEL

MODULE III

CONCEPT DEVELOPMENT

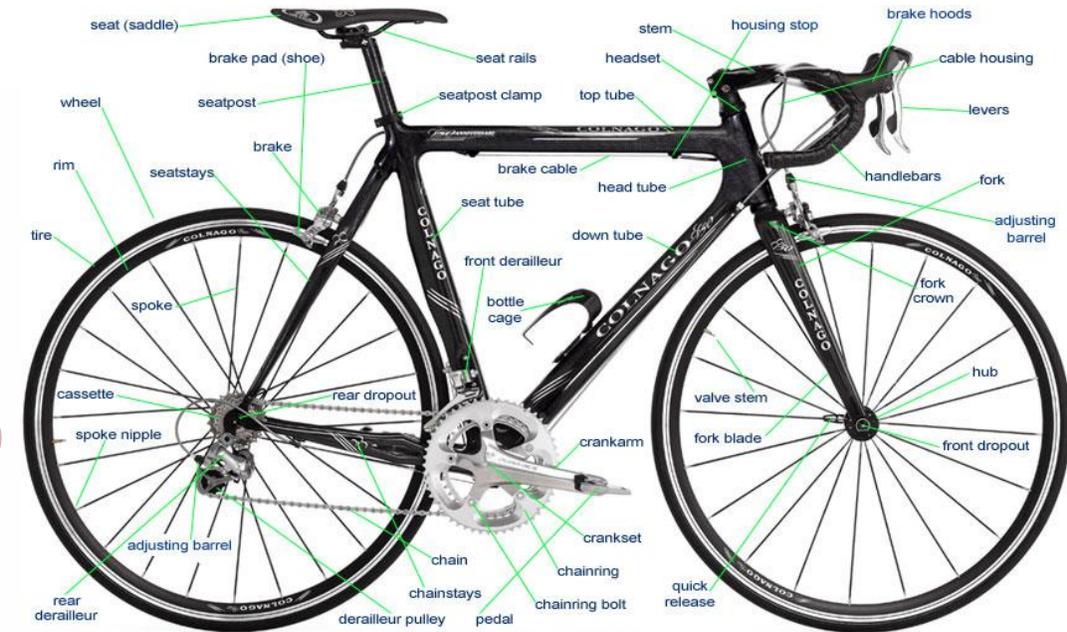
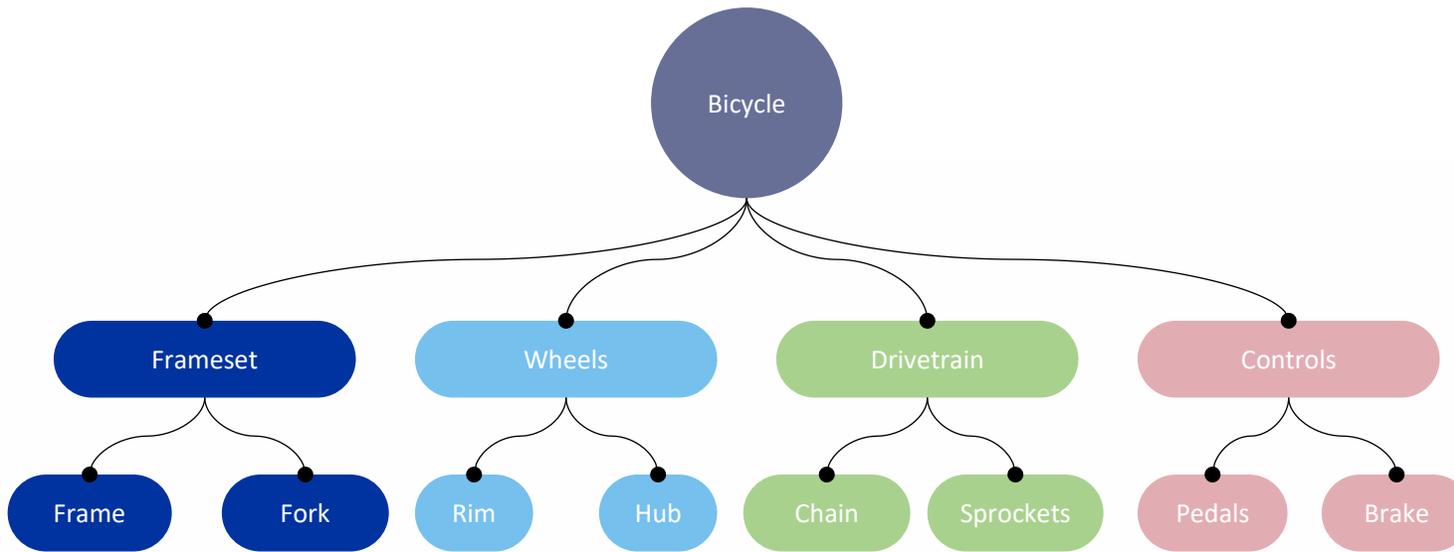


Features of Applied EU Projects



CONCEPT DEVELOPMENT

CONSORTIUM BUILDING



FINDING THE RIGHT PARTNERS

- Collaborative EU projects (Pillar 2, Pillar 3, and WIDERA) require an **international** consortium with **complementary** expertise
- Expected outcomes of EU calls are **too ambitious for a single partner**



[WORKING ACRONYM]

[WORKING TITLE]

INTRODUCTION (provide short introduction in 5 lines for the reason of this research and the needs in the market/society)

CALL NUMBER + link:

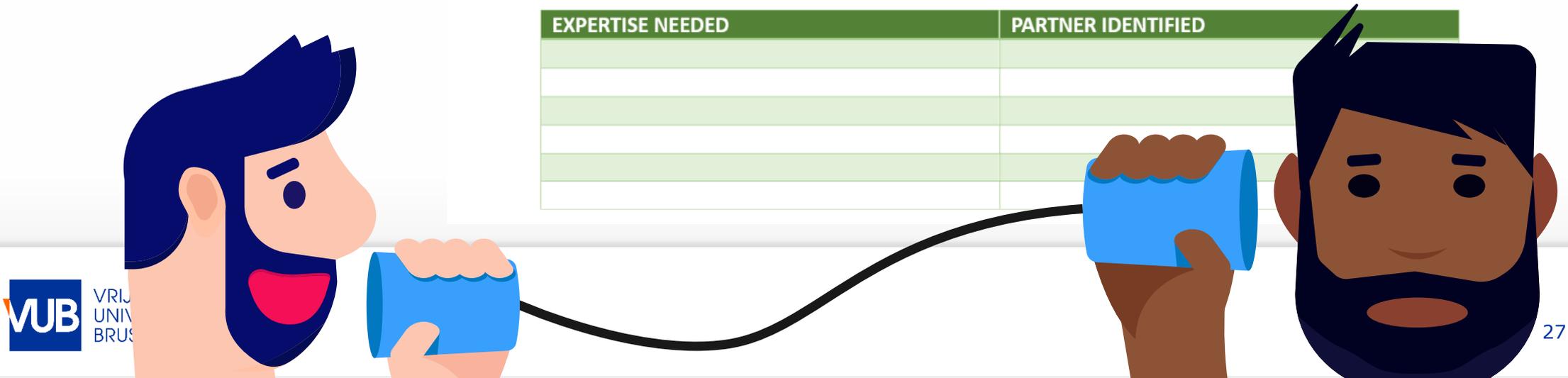
CALL DEADLINE:

CALL BUDGET and EXPECTED APPROVED PROJECTS:

CONCEPT OF THE PROJECT (description and figure, max 0.5 pages)

CONSORTIUM REQUIREMENTS AND BUILDING:

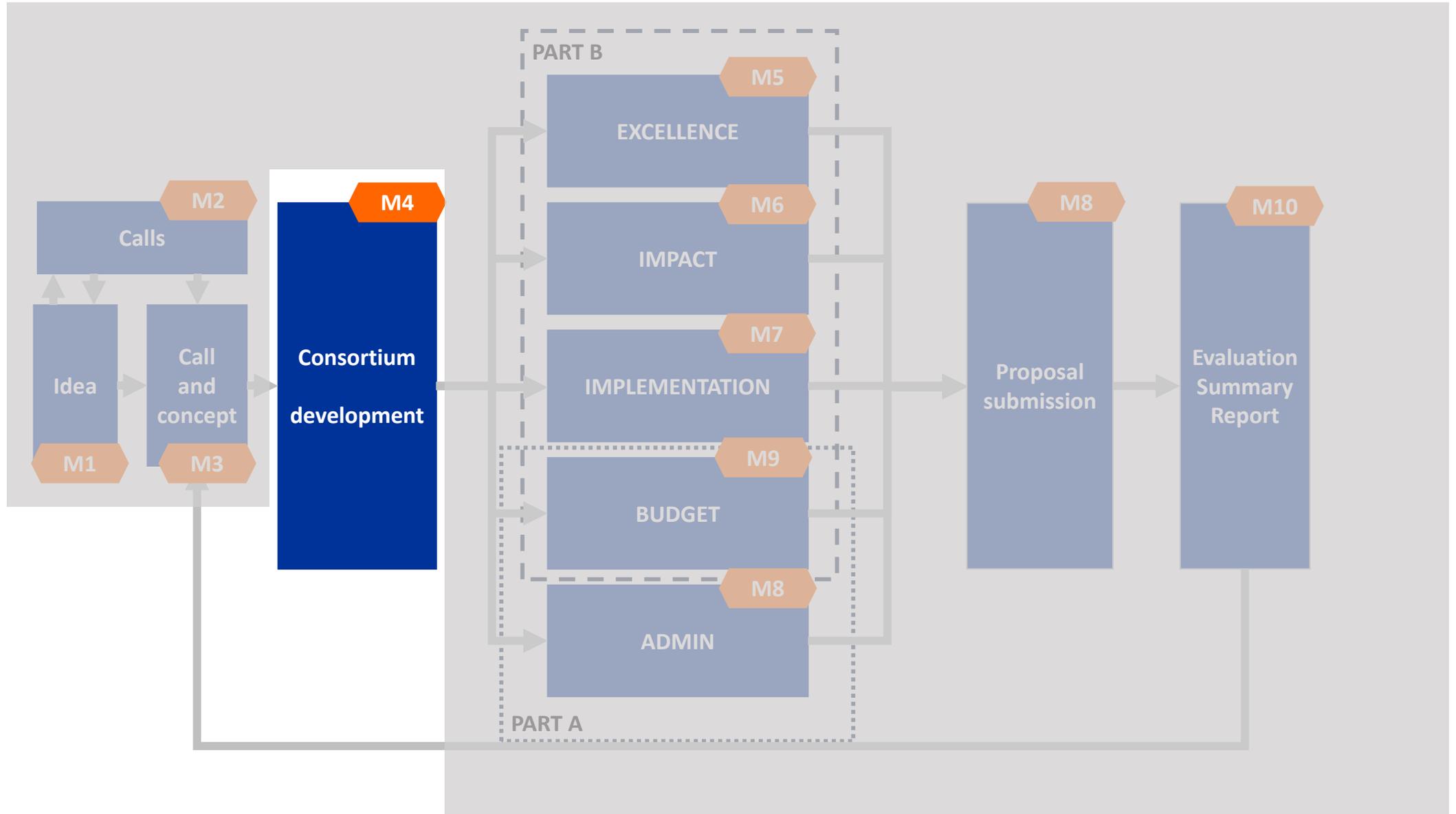
EXPERTISE NEEDED	PARTNER IDENTIFIED



Thank you!
Questions?

Coordinating & managing your consortium

CONSORTIUM MANAGEMENT



Tips & tricks



Tips & tricks



Meet every week

Even for just 30 min



Tips & tricks



Meet every week

Even for just 30 min



Manage workload and budget expectations
from the start

Postpone budget negotiations until work plan is
finalized



Tips & tricks



Meet every week

Even for just 30 min

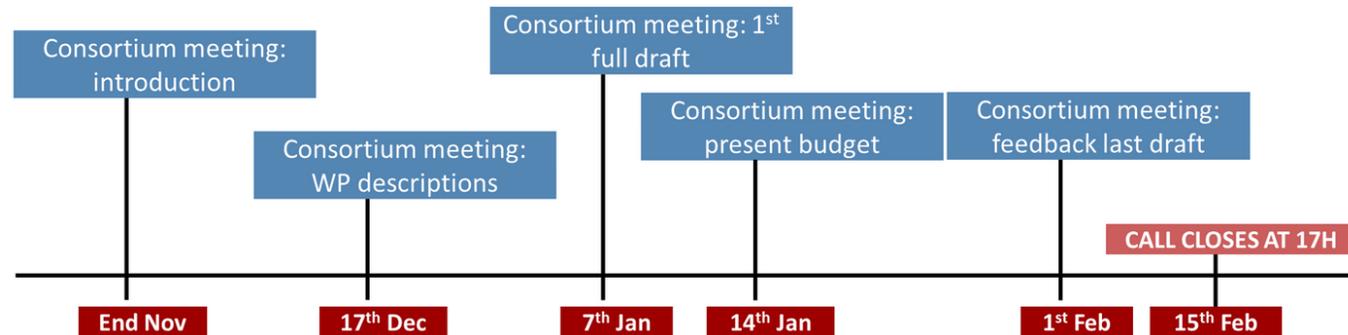


Manage workload and budget expectations from the start

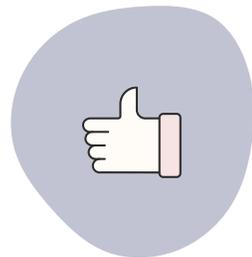
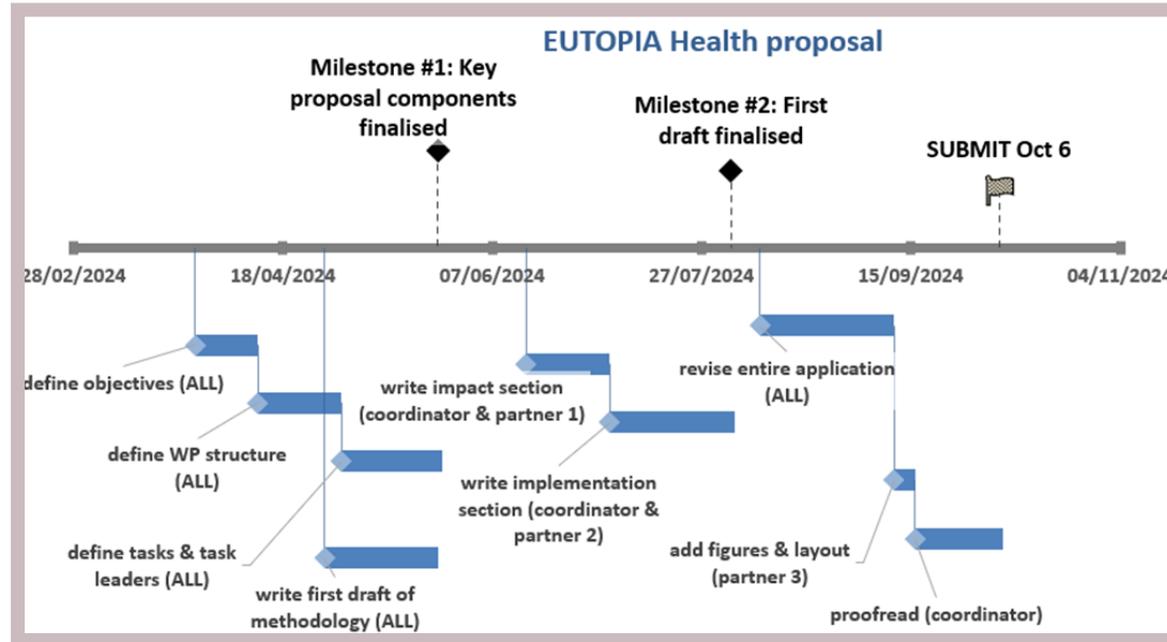
Postpone budget negotiations until work plan is finalized



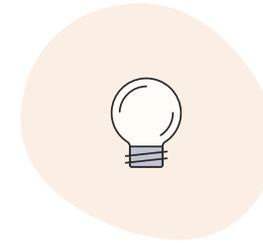
Make a timeline with tasks and intermediate deadlines



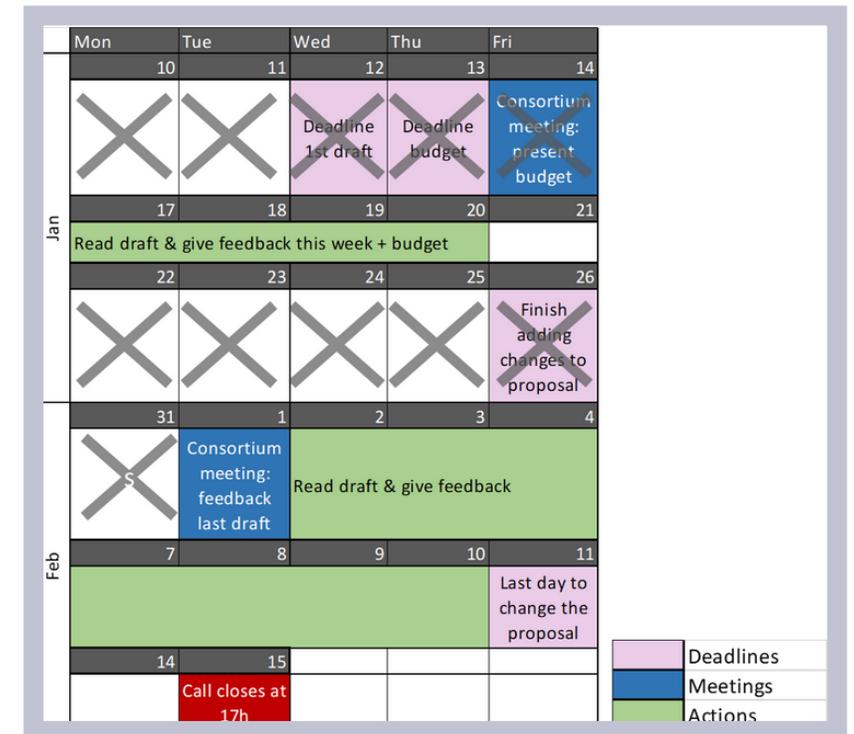
Examples of a timeline



Get ready to send multiple reminders



Start by defining high-level objectives and work plan



Tips & tricks



Meet every week
Even for just 30 min



Manage workload and budget expectations
from the start

Postpone budget negotiations until work plan is
finalized



Make a timeline with tasks and
intermediate deadlines



Create a shared work environment (e.g.,
Google Docs, Sharepoint...)

Check the guidelines of your institution



Tips & tricks



Meet every week
Even for just 30 min



Manage workload and budget expectations
from the start
Postpone budget negotiations until work plan is
finalized



Make a timeline with tasks and
intermediate deadlines



Create a shared work environment (e.g.,
Google Docs, Sharepoint...)
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Learn to say no
Use the call text as your North Star



Tips & tricks



Meet every week
Even for just 30 min



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Make a timeline with tasks and
intermediate deadlines



Create a shared work environment (e.g.,
Google Docs, Sharepoint...)
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Learn to say no
Use the call text as your North Star



Start with a small consortium
Especially for 1st time applicants

Tips & tricks



Meet every week

Even for just 30 min



Manage workload and budget expectations
from the start

Postpone budget negotiations until work plan is
finalized



Make a timeline with tasks and
intermediate deadlines



Create a shared work environment (e.g.,
Google Docs, Sharepoint...)

Check the guidelines of your institution



Learn to say no

Use the call text as your North Star



Start with a small consortium

Especially for 1st time applicants

Organizing a consortium meeting

- 1 Status of the proposal (coordinator)
- 2 Progress update (coordinator & partners)
- 3 Summary of upcoming tasks with deadlines (coordinator)
- 4 Questions, concerns & answers



After the meeting, send a summary email to all partners highlighting the to-do list with deadlines and responsibilities

Thank you!
Questions?

PART B - INTRO



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Call: [insert call identifier] – [insert call name]

EU Grants: Application form (HE CSA): V5.0 – 05.11.2025

 *Fill in the title of your proposal below.*

TITLE OF THE PROPOSAL

 *The consortium members are listed in part A of the proposal (application forms). A summary list should also be provided in the table below.*

List of participants [e.g. 1 page]

Participant No. *	Participant organisation name	Country
1 (Coordinator)		
2		
3		

* Please use the same participant numbering and name as that used in the administrative proposal forms.

Guidance on the use of generative AI tools for the preparation of the proposal

When considering the use of generative artificial intelligence (AI) tools for the preparation of the proposal, it is imperative to exercise caution and careful consideration. The AI-generated content should be thoroughly reviewed and validated by the applicants to ensure its appropriateness and accuracy, as well as its compliance with intellectual property regulations. Applicants are fully responsible for the content of the proposal (even those parts produced by the AI tool) and must be transparent in disclosing which AI tools were used and how they were utilized.

Specifically, applicants are required to:

- Verify the accuracy, validity, and appropriateness of the content and any citations generated by the AI tool and correct any errors or inconsistencies.
- Provide a list of sources used to generate content and citations, including those generated by the AI tool. Double-check citations to ensure they are accurate and properly referenced.
- Be conscious of the potential for plagiarism where the AI tool may have reproduced substantial text from other sources. Check the original sources to be sure you are not plagiarizing someone else's work.
- Acknowledge the limitations of the AI tool in the proposal preparation, including the potential for bias, errors, and gaps in knowledge.

A close-up photograph of a person wearing a yellow knit sweater, sitting at a wooden desk and using a laptop. The person's left wrist is adorned with a black watch and several gold and silver bracelets. The background is slightly blurred, showing a stack of books. An orange triangle is visible in the top right corner of the image.

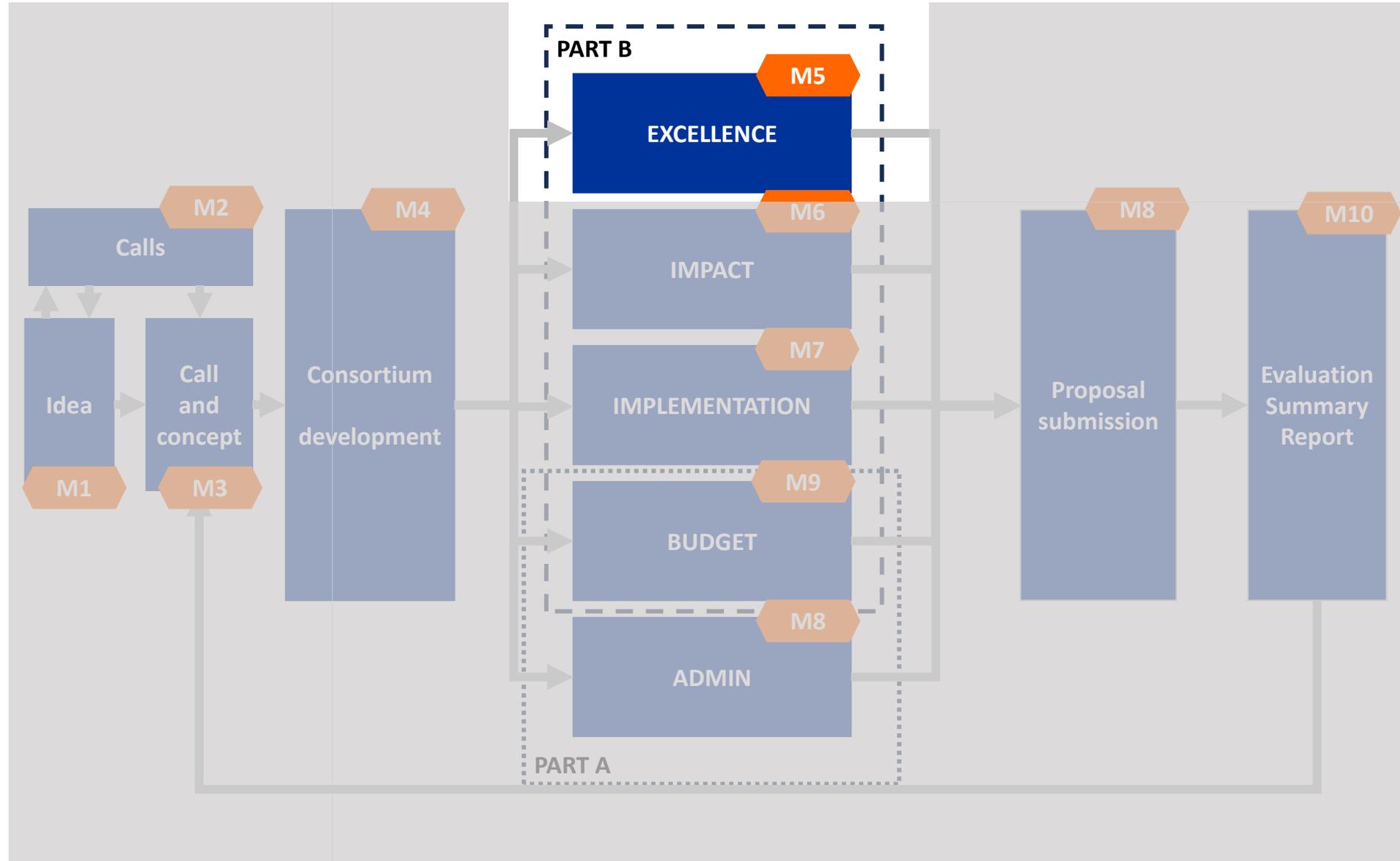
EXCELLENCE



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MODULE V

EXCELLENCE



EXCELLENCE

Excellence – aspects to be taken into account:

- **Clarity and pertinence of the project's objectives**
- **Quality of the proposed coordination and/or support measures including soundness of methodology.**

1.1 Objectives and ambition



General tip: use template as guidance!

- Briefly describe the objectives of your proposed work. Why are they pertinent to the work programme topic? Are they measurable and verifiable? Are they realistically achievable?
 - Build a **narrative**...
 - Identify a problem (grounded in data)
 - Create a sense of urgency/need
 - Introduce your solution/ambition
 - Show how your solution differs (is better) than the others
-
- *Objective 1...*
 - *Sub-objective 1...*
 - *Sub-objective 2...*
 - *Sub-objective 3...*
 - *Objective 2...*
 - *Objective 3...*

1.1 Objectives and ambition: pertinence to the Work Programme



Work Programme

□ Highlight how your solution is relevant to the **call topic**

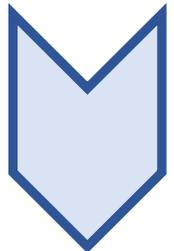


Destination

Expected Outcome:

Projects should contribute to all of the following expected outcomes:

- Policymakers, education and training institutions, and educators will be provided with an evidence base, toolkits, and recommendations on the types of collaboration mechanisms with families that are most effective in supporting schools' efforts to provide citizenship education^[1].
- Policymakers, education and training institutions, and educators will have a deeper understanding of the effectiveness of student councils and other student participatory mechanisms on influencing school decision-making and on student civic engagement.
- Policymakers, education and training institutions, and educators will have a deeper understanding of the impact of family involvement in citizenship education in schools.
- Educators have frameworks, guidance, and tools for evaluating social-emotional learning, including values and attitudes, as part of citizenship education.



Call topic

1.1 Objectives and ambition: pertinence to the Work Programme

Work Programme challenge	Related project outcome and objective	Related Work Package and deliverables
<p>Policymakers, education and training institutions, and educators will have a deeper understanding of the effectiveness of student councils and other student participatory mechanisms on influencing school decision-making and on student civic engagement.</p>	<p><u>Objective 2</u></p>	<p>WP2: D2.3; D2.5</p>
<p>Policymakers, education and training institutions, and educators will have a deeper understanding of the impact of family involvement in citizenship education in schools.</p>	<p><u>Objective 5</u></p>	<p>WP4: D4.2; D4.5</p>

1.1 Objectives and ambition: measurable and achievable objectives

- ❑ Describe consortium **expertise** and areas of **specialization**

This project will fill this gap by bringing together experts in Psychology, Sociology, and Education to design, develop, and implement a radically novel and evidence-based intervention for the prevention of mental health disorders among children.

- ❑ Introduce measure indicators  to be linked with (sub-)objectives

Objective 4: Engage users – health professionals, educators, children, and families – in requirements elicitation and participatory design from the start. **Measures:** Practical protocol for participatory design, iterative prototypes, and documented user feedback. **KPIs:** ≥ 20 health professionals per consortium country testing iterative prototypes by M6; ≥ 15 children per country taking part in focus groups by M8...

1.2 Methodology

- Concepts, models, assumptions 
 - ❑ Identify existing models and assumptions
 - ❑ Define key concepts and variables (e.g. culture, gender...)

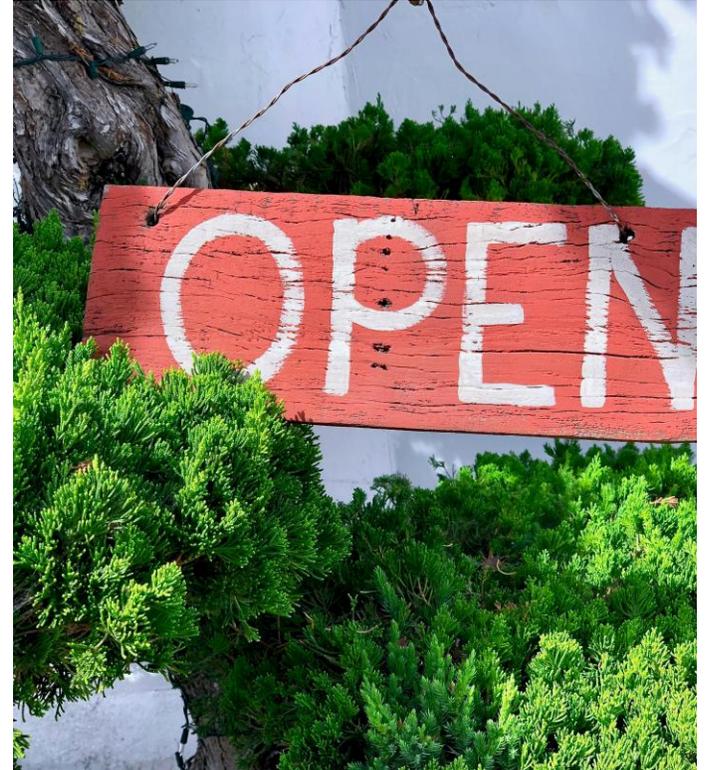
- Coordination and support measures 
 - ❑ To be presented as a narrative
 - ❑ Identify phases
 - ❑ Examples: workshops, training, summer schools, etc.
 - ❑ Describe sample of target participants
 - ❑ Potential challenges
 - ❑ ...



Link methods with objectives & Work Packages

1.2 Methodology: open science

- ❑ Early and open sharing of research (e.g. registered reports, preprints)
- ❑ Reproducibility of research outputs (e.g. protocols' descriptions)
- ❑ Open access to research outputs (e.g. open-access publications; OSS)
- ❑ Stakeholder involvement (e.g. citizen science)



1.2 Methodology: data management

❑ F.A.I.R. principles:

- Findability
- Accessibility
- Interoperability
- Reusability



Discuss protection of IP rights!

❑ **Data Management Plan** as obligatory deliverable in Month 6!

TIME TO PLAY!

Neem deel aan dit Wooclap-evenement



1

Ga naar wooclap.com

2

Voer de code van het evenement in de bovenste banner in

Evenementcode
ZGKQID



Antwoorden per sms inschakelen

EXERCISE: DISCUSS AN EXAMPLE OF EXCELLENCE SECTION

Thank you!
Questions?



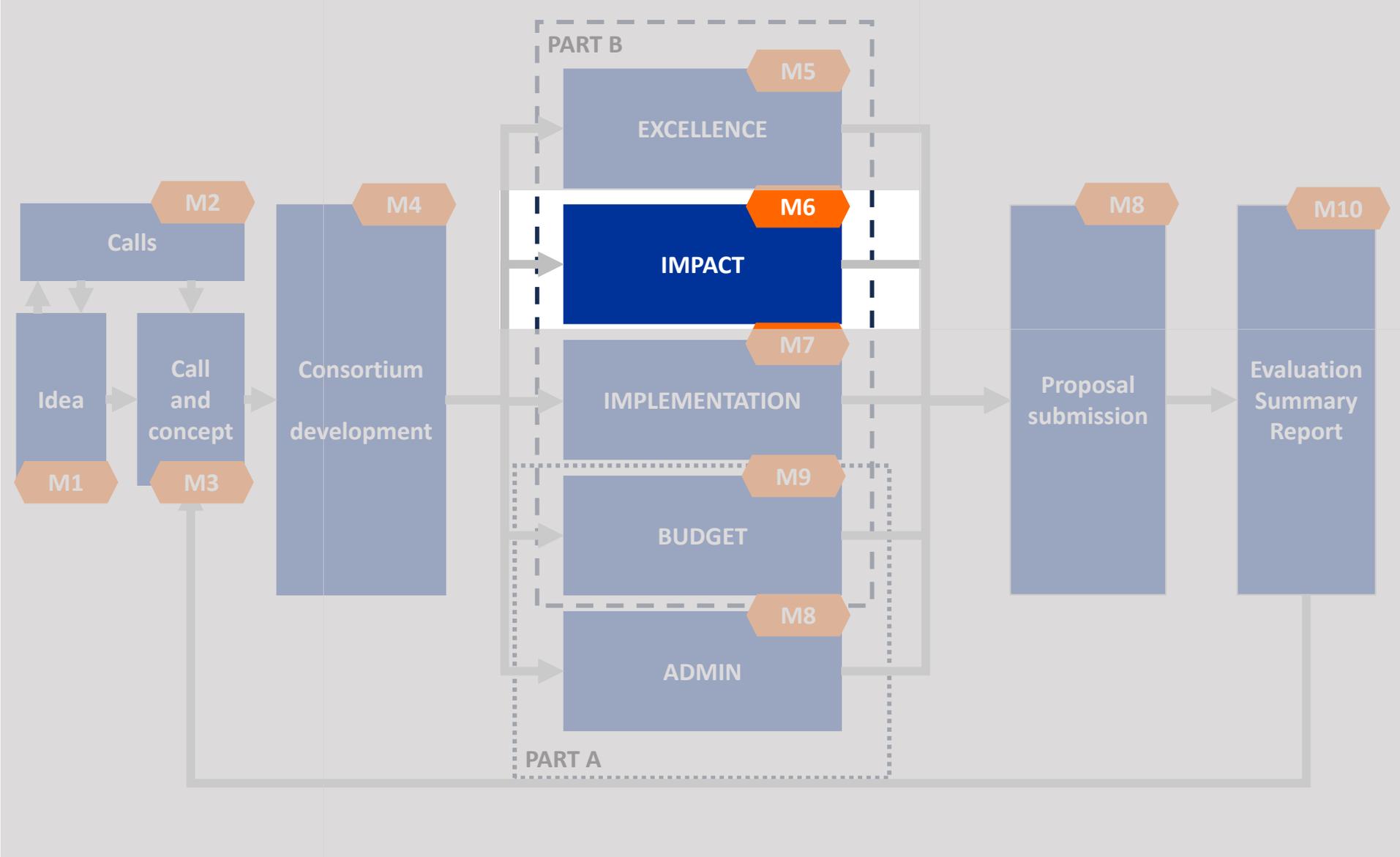
IMPACT



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MODULE VI

IMPACT



IMPACT

Impact –aspects to be taken into account

- **Credibility of the pathways to achieve the expected outcomes and impacts specified in the work programme.**
- **Suitability and quality of the measures to maximise expected outcomes and impacts, as set out in the dissemination and exploitation plan, including communication activities.**

2.1 Pathways towards impact

UNDERSTANDING THE CALL TEXT

- Build a **narrative** → the project will end but its impact should last...
 - ❖ Medium-term: work-programme topic
 - ❖ Long-term: work-programme destination

Topic description

ExpectedOutcome:

This topic aims at supporting activities that are enabling or contributing to one or several expected impacts of destination 3 “*Tackling diseases and reducing disease burden*”. To that end, proposals under this topic should aim for delivering results that are directed, tailored towards and contributing to all of the following expected outcomes:

Expected impacts:

Proposals for topics under this destination should set out a credible pathway to contributing to tackling diseases and reducing disease burden, and more specifically to several of the following impacts:

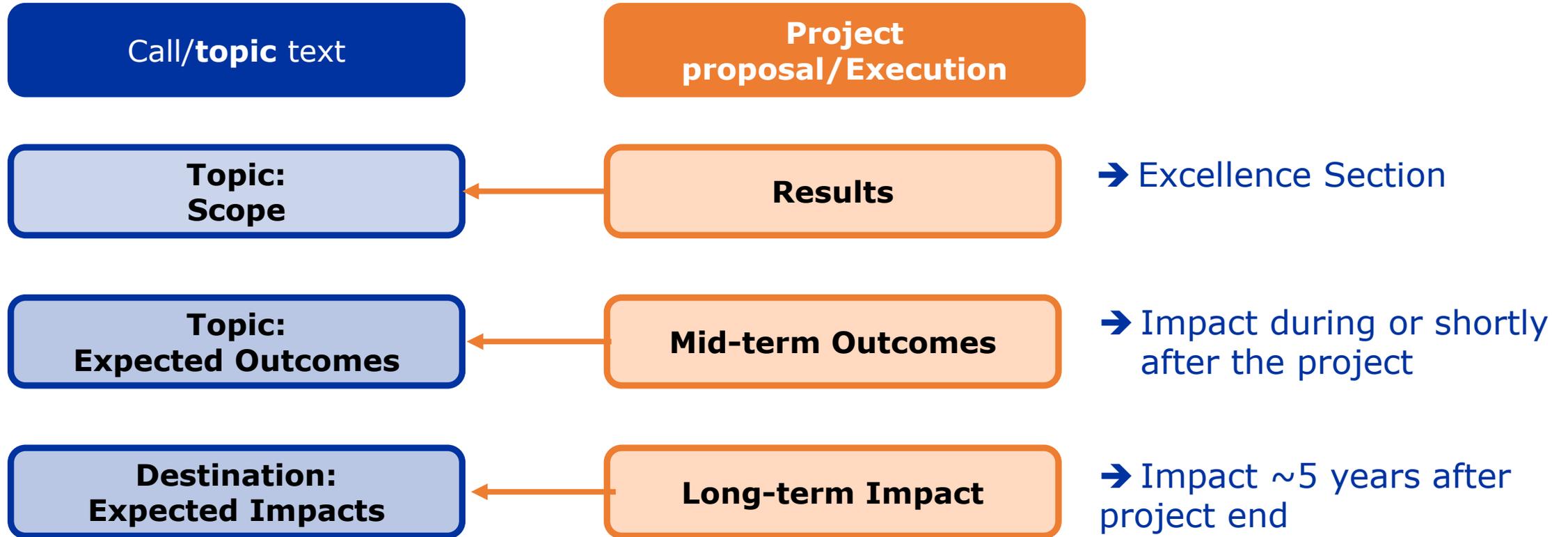
- Health burden of diseases in the EU and worldwide is reduced through effective disease management, including through the development and integration of innovative diagnostic and therapeutic approaches, personalised medicine approaches, digital and other people-centred solutions for health care. In particular, patients are diagnosed early and accurately and receive effective, cost-efficient and affordable treatment, including patients with a rare disease, due to effective translation of research results into new diagnostic tools and therapies.
- Premature mortality from non-communicable diseases is reduced by one third (by 2030), mental health and well-being is promoted, and the voluntary targets of the WHO Global Action Plan for the Prevention and Control of NCDs 2013-2020 are attained (by 2025), with an immediate impact on the related disease burden (DALYs)[[WHO Global Action Plan for the Prevention and Control of NCDs 2013-2020 (resolution WHA66.10), https://www.who.int/nmh/events/ncd_action_plan/en]].[[Including for instance the following voluntary targets (against the 2010 baseline): A 25% relative reduction in the overall mortality from cardiovascular diseases, cancer, diabetes, or chronic respiratory diseases; Halt the rise in diabetes and obesity; An 80% availability of the affordable basic technologies and essential medicines, including generics, required to treat major non-communicable diseases in both public and private facilities.]].[[Disability-adjusted life year (DALY) is a quantitative indicator of overall disease burden, expressed as the number of years lost due to ill-health, disability or early death.]].
- Health care systems benefit from strengthened research and innovation expertise, human capacities and know-how for combatting communicable and non-communicable diseases, including through international cooperation. In particular, they are better prepared to respond rapidly and effectively to health emergencies and are able to prevent and manage communicable diseases transmissions epidemics, including within healthcare settings.
- Citizens benefit from reduced (cross-border) health threat of epidemics and AMR pathogens, in the EU and worldwide[[WHO global action plan on antimicrobial resistance, 2015.]].[[EU One Health Action Plan against AMR, 2017.]]. In particular, the epidemics of AIDS, tuberculosis, malaria and neglected tropical diseases are contained and hepatitis, water-borne diseases and other communicable diseases are being combated[[Target 3.3 of the UN’s Sustainable Development Goals, 2015.]].
- Patients and citizens are knowledgeable of disease threats, involved and empowered to make and shape decisions for their health, and better adhere to knowledge-based disease management strategies and policies (especially for controlling outbreaks and emergencies).



General tip:
use tables
or lists!

2.1 Pathways towards impact

UNDERSTANDING THE CALL TEXT



2.1 Pathways towards impact

MEASURABLE IMPACT

- Use quantified estimates (with reference to relevant studies/statistics) when relevant and meaningful

Scale: According to Eurostat, there are 142 million children and youth in EU-27 countries, of which 129 million use mobile applications and could benefit from results of our PlusCHANGE project. Based on recent data, around 65% of youth have used health apps at least once, and about 20% of them are using mobile tools to communicate with their healthcare providers. Risk-prediction tools are not uncommon for adults, as major clinical guidelines all recommend them for CVD prevention, and some national health checks programmes invite adults of certain age for such assessment. However, children tend *not* to be addressed by the current risk-prediction tools.

2.1 Pathways towards impact

KEY IMPACT PATHWAYS

❖ Scientific:

1. Creating high-quality new knowledge
2. Strengthening human capital in research and innovation
3. Fostering diffusion of knowledge and Open source

❖ Societal:

1. Addressing EU policy priorities and global challenges through research and innovation
2. Delivering benefits and impact through research and innovation missions
3. Strengthening the uptake of research and innovation in society

❖ Economic/technological:

1. Generating innovation-based growth
2. Creating more and better jobs
3. Leveraging investment in research and innovation

- + potential negative outcomes!



2.1 Pathways towards impact

KEY IMPACT PATHWAYS

Scientific Impact		
Expected Results contributing to the scientific impact	WP	Target Groups
Project contribution is highly aligned with the following Expected Outcomes		
Contribution to the Destination Expected Impacts		
Scale and Significance:		
Year 2 Year 3 Year 5		

2.1 Pathways towards impact

BARRIERS

- Describe **potential barriers** (\neq risks)
- PESTEL analysis: Analysis of external influence factors



Political: Political instability, difficulty in accessing data, ...



Economic: unfavourable economic conditions, difficulty in attracting investors, ...



Social: Lack of acceptance from market/target groups, societal resistance, cultural differences, ...



Technological: Rapid technological changes, lack of access to advanced technologies, or technical challenges, ...



Environmental: Environmental regulations, ecological impacts, ...



Legal: Legal restrictions, Regulatory Requirements, ...

2.1 Pathways towards impact

BARRIERS

- Describe **mitigation measures**, e.g.:



Political: Engage with policymakers, compliance with regulations, build relationships with relevant governmental bodies



Economic: conduct thorough market analysis, and develop a robust financial plan to withstand economic fluctuations.



Social: Conduct stakeholder engagement, raise awareness through public outreach, address societal needs and concerns



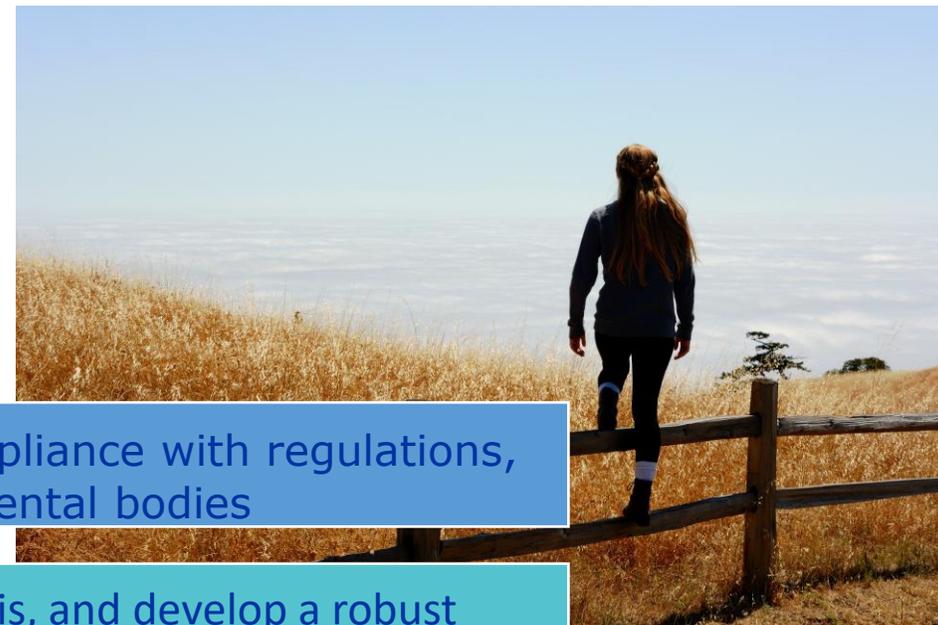
Technological: Stay updated with technological advancements, collaborate with tech partners,



Environmental: compliance with environmental laws, sustainable practices conduct environmental impact assessments



Legal: Consult legal experts, secure necessary IP rights, and ensure your project adheres to all legal requirements



2.2 Measures to maximise impact

! Clear distinction between **dissemination**, **communication**, and **exploitation**



Target groups

Dissemination

- Academics
- Experts
- Industry
- Authorities

Communication

- Citizens
- Non-experts
- The media

Exploitation

- Industry
- Policy-makers
- Sectors of interest



Channels

- Conference presentations
- Articles in specialised journals
- Booklets
- Workshops and demos

- Website
- Social media
- Newspaper articles
- Communication toolkit
- Press releases

- Roadmaps
- Prototypes
- Software
- Know-how
- Data sharing

2.2 Measures to maximise impact

- Introduce the goal of the **Dissemination, Communication, and Exploitation Plan (DCE)** → deliverable if project is funded
- Present dissemination, communication, and exploitation strategies **separately**

For each DCE action:

- ✓ Target group
- ✓ Objective
- ✓ Channel
- ✓ Measures and Key Performance Indicators (KPIs)



Be specific!



Include concrete actions to be implemented both during and after the end of the project!



2.2 Measures to maximise impact

DISSEMINATION

- Objectives (DOs)
- Actions
- KPIs

DO1. To disseminate the project results to the research, professional, and industry communities working in Nutrition, Public Health, Climate, Law, Ethics, Business, Economics, and Political Sciences; **DO2.** To align existing R&I agendas in order to identify mutual objectives and foster cross-regional collaborations; **DO3.** To encourage intersectoral, interdisciplinary, and international collaborations leading to mutual learning and new ecosystems of medical innovation in Europe; **DO4.** To encourage the adoption of a Responsible Research and Innovation (RRI) approach that makes scientific and market solutions relevant for society.



- Academics
- Experts
- Industry
- Authorities

Dissemination actions	Impact measurement	KPIs
Scientific articles: <i>Journal name, IF</i> <i>Journal name, IF</i> <i>Journal name, IF</i>	No. of articles No. of citations	≥ 3 articles ≥ 20 citations per article (3-year timeframe); ≥ 50 citations per article (5-year timeframe)
Reports: <i>Potential publishers</i>	No. of reports No. of citations	≥ 11 reports ≥ 20 citations per report (3-year timeframe); ≥ 50 citations per report and formal adoption of policy proposals in at least 3 EU countries (5-year timeframe)
Workshops: <i>Workshop titles</i>	No. of workshops No. of participants	≥ 12 workshops; ≥ 30 participants per workshop
...

2.2 Measures to maximise impact

COMMUNICATION

- ❑ Objectives (COs)
- ❑ Actions
- ❑ KPIs

CO1. To create a large and motivated community of stakeholders that will engage with the ERIS project; **CO2.** To raise broad awareness about the opportunities and the challenges involved in vaccination campaigns; **CO3.** To encourage two-way communications, collaborations, and knowledge sharing among all stakeholders in the public health system; **CO4.** To boost the visibility of the ERIS project.



- Citizens
- Non-experts
- The media

Communication actions	Impact measurement	KPIs
Website	No. of visitors Visitors' behaviour	≥ 100 visits per month (of which at least 20 from new visitors) Average of ≥ 5-minute reading time per visitor
Social media accounts	No. of followers Post engagement Community engagement	≥ 20 new followers per month ≥ 30 interactions ("like", repost, or comment) per post ≥ 5 mentions per month
Newsletter	No. of subscribers	≥ 30 new subscriptions for each newsletter issue
YouTube videos	No. of views Post engagement	≥ 100 views per month ≥ 20 re-shares per month ≥ 10 "thumbs up" per month
...

2.2 Measures to maximise impact

EXPLOITATION

- ❑ Objectives (EOs)
- ❑ Key Exploitable Results
- ❑ KPIs

EO1. To maximize the societal and policy uptake of the project's outputs and results; **EO2.** To ensure that the project results and outputs are tailored and respond to the needs of their target groups in different countries; **EO3.** To facilitate and promote the multi-actor approach in dealing with the challenges of vaccination campaigns; **EO4.** To put vaccination campaigns high on the EU, national, and regional policy agendas.

❑ Commercial exploitation strategy:

- I. Protect → IP protection strategy
- II. Create → business case
- III. Initiate → visibility
- IV. Realise → long-term goal (e.g. spin-off company)

Key Exploitable Results & Owners	KPIs
Software prototype (Partner A)	Business case & marketing strategy developed by end of project; ≥ 500 users per consortium country within 2 years from project end
Policy briefs (Partner B)	≥ 3 meetings with regional and national policymakers within 1 year from project end ≥ 2 meetings with EU policymakers within 2 years from project end ≥ 20 citations of policy briefs in policy documents within 2 years from project end
...	...



- Industry
- Policy-makers
- Sectors of interest

TIME TO PLAY!

Neem deel aan dit Wooclap-evenement



1

Ga naar wooclap.com

2

Voer de code van het evenement in de bovenste banner in

Evenementcode

LLAYFI



Antwoorden per sms inschakelen

EXERCISE: DISCUSS AN EXAMPLE OF IMPACT SECTION

Thank you!
Questions?



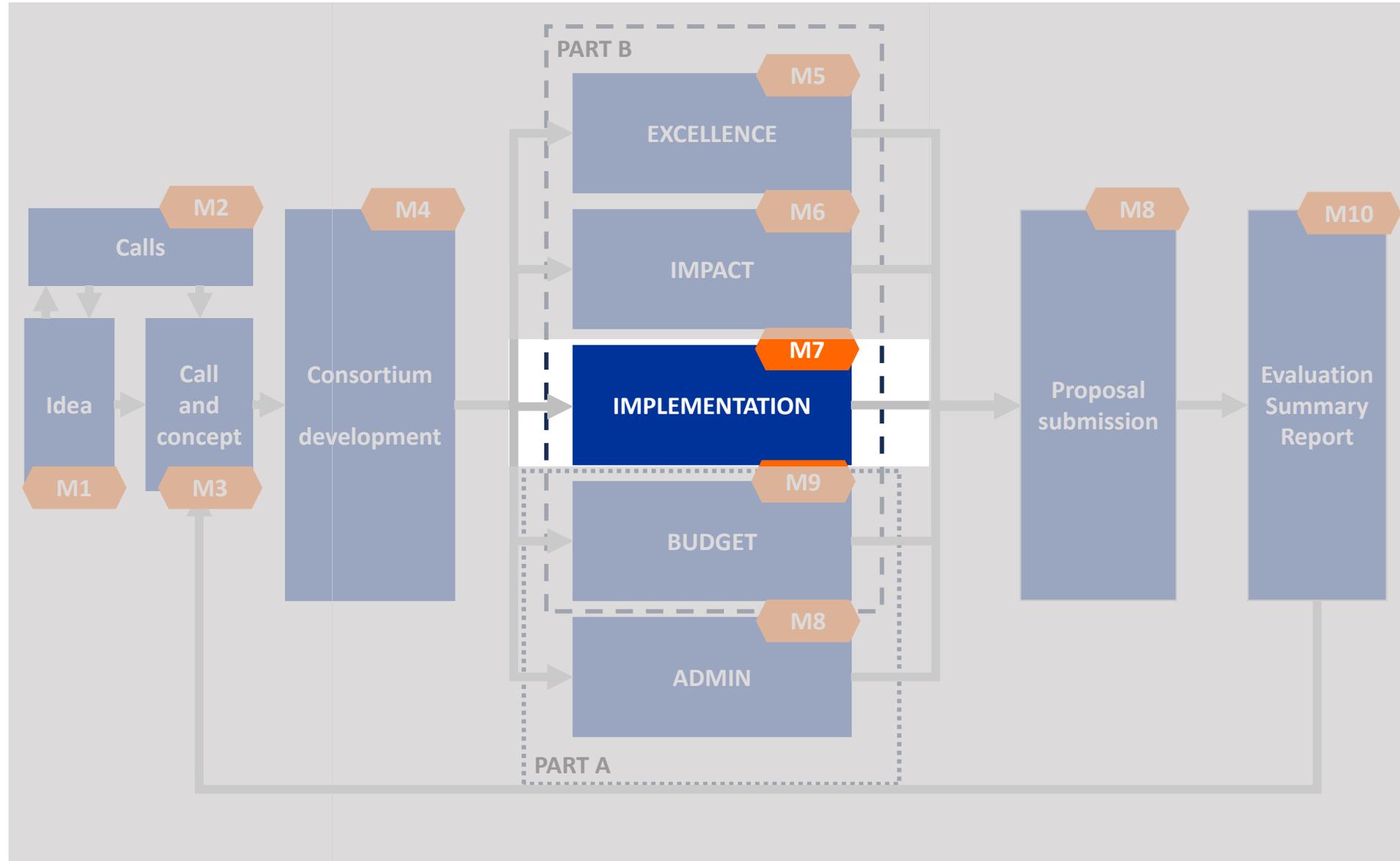
IMPLEMENTATION



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MODULE VII

IMPLEMENTATION



IMPLEMENTATION

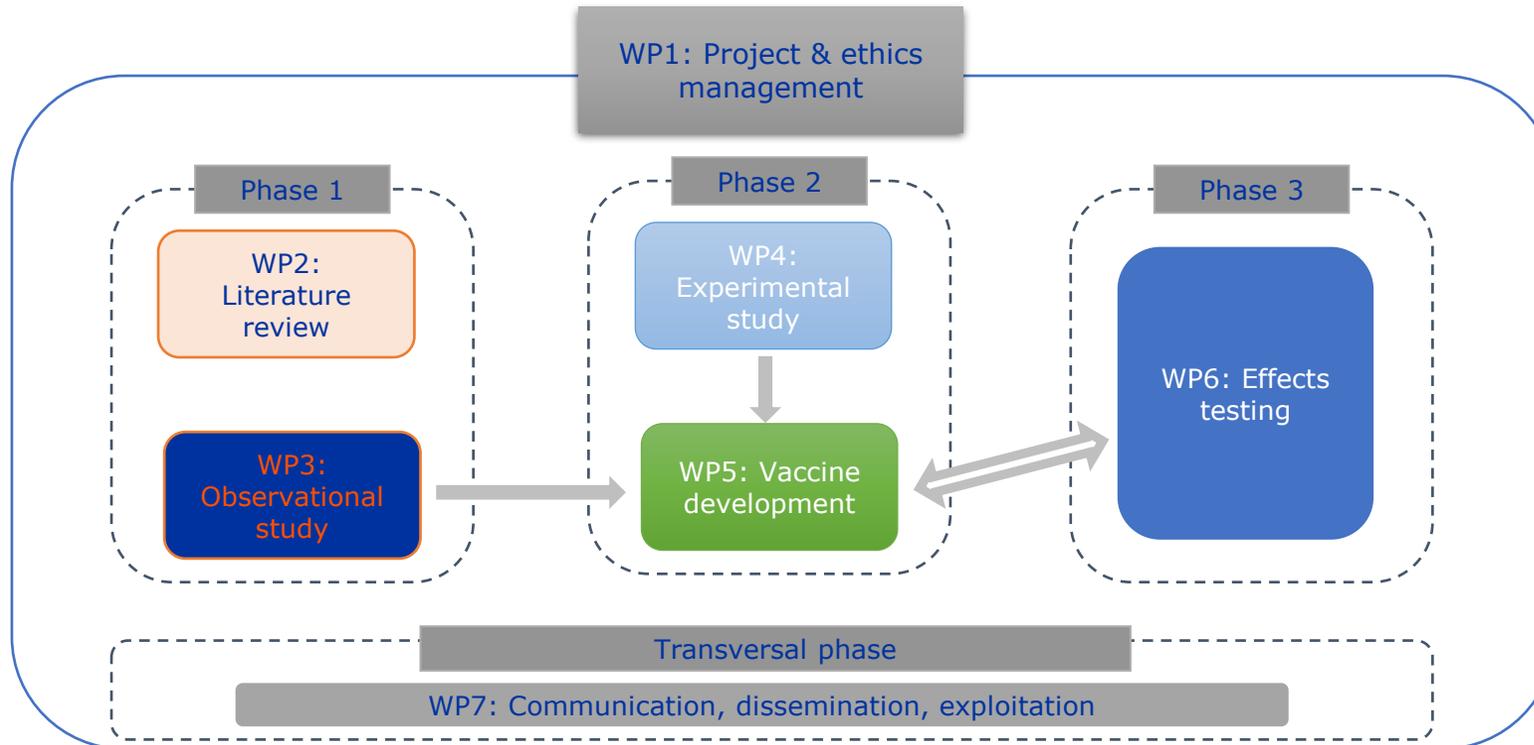
Quality and efficiency of the implementation – aspects to be taken into account

- **Quality and effectiveness of the work plan, assessment of risks, and appropriateness of the effort assigned to work packages, and the resources overall**
- **Capacity and role of each participant, and extent to which the consortium as a whole brings together the necessary expertise.**

IMPLEMENTATION

3.1 Work plan and resources

- Provide a **high-level overview** of the work plan:
 - ❖ Short description of phases → sequential and transversal
 - ❖ Visual representation → (inter-)relations among Work Packages



IMPLEMENTATION

3.1 Work plan and resources

- Provide a graphical representation of the Work Packages → **Gantt chart**
 - ❖ Include tasks, milestones, and deliverables

WP No	Titles	Leader	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36		
WP1	Organisational review of operational readiness for emergency medicine and healthcare services	AUTH		*		*		*		*		*		*		*		*		*		*		*		*														
T1.1	Demand forecast for urgent and emergency medical care during hospital surge	UCSC																																						
T1.2	Capacity planning for managing regular health and care services among healthcare providers	AUTH																																						
T1.3	Co-design and co-production methodologies for the design of health and care services with stakeholders	NH																																						
T1.4	Stakeholder consultation on the requirements of health and care provider services	KI																																						
T1.5	Assessment of digital transformation needs and requirements among health and care providers and professionals	AUTH																																						
	Work package deliverables			D1.1	D1.2		D1.3															D1.4		D1.5																
WP2	Advances in urgent and emergency care services	UCSC															*		*			*										*		*						
T2.1	Design of integrated technologies for patient diagnostics	UCSC																																						
T2.2	Integrated treatment solutions between ambulance and emergency healthcare professionals	MDA																																						
T2.3	Innovative methodologies for efficient resource management within urgent and emergency medical care	KI																																						
T2.4	Demand estimate and time series forecast of urgent and emergency health and care services for population well being	AUTH																																						
	Work package deliverables											D2.1													D2.2											D2.3				
WP3	Digital transformation of regular health and care services	NH															*		*			*																*		
T3.1	Impact assessment of AI and digital transformation services within regular health and care services	NH																																						
T3.2	An AI based self-reporting toolkit for gathering patient information	NH																																						
T3.3	Design and development of advanced remote monitoring solutions including wearables	RINI																																						
T3.4	Development of intelligent AI for predictive assessment of patient treatment	COSI																																						
	Work package deliverables												D3.1															D3.2							D3.3					
WP4	AI based healthcare surveillance tools for monitoring population health against healthcare risks	UTH															*		*			*															*			
T4.1	Population wide survey methodologies for gathering health data	UTH																																						
T4.2	Creation of a knowledge repository on AMR, pathogens, CBRN threats affecting population health	INTRA																																						
T4.3	Development of advanced surveillance tools with AI for predicting pandemic outbreaks	UTH																																						
	Work package deliverables																																						D4.1	D4.2

IMPLEMENTATION

3.1 Work plan and resources

- Complete 8 tables (3.1a – 3.1h)
 - ❖ 3.1a: list of Work Packages
 - ❖ 3.1b: description of each Work Package
 - ❖ 3.1c: list of deliverables
 - ❖ 3.1d: list of milestones
 - ❖ 3.1e: list of critical risks and mitigation measures
 - ❖ 3.1f: number of person-months required
 - ❖ 3.1g: subcontracting costs
 - ❖ 3.1h: purchase costs (major equipment) → if >15% of personnel costs

IMPLEMENTATION

3.1 Work plan and resources

TABLE 3.1A: LIST OF WORK PACKAGES

- **Cross-check consistency with what comes before (Gantt chart) & after (WP descriptions)!**



Work package No	Work Package Title	Lead Participant No	Lead Participant Short Name	Person-Months	Start Month	End month

IMPLEMENTATION

3.1 Work plan and resources

TABLE 3.1B: WP DESCRIPTIONS

- Describe the objective(s) of each Work Package
- Identify WP leader and task leaders
- Cross-reference each task with related deliverables/milestones

Table 3.1b: Work package description

For each work package:

Work package number	
Work package title	

 Participants involved in each WP and their efforts are shown in table 3.1f. Lead participant and starting and end date of each WP are shown in table 3.1a.)

Objectives

Description of work (where appropriate, broken down into tasks), lead partner and role of participants. Deliverables linked to each WP are listed in table 3.1c (no need to repeat the information here).

≠ proposal objectives



Ensure alignment between workload, tasks, and budget!

IMPLEMENTATION

3.1 Work plan and resources

TABLE 3.1B: WP DESCRIPTIONS

Description of work

[...]

Task 3.1: Focus groups with vulnerable communities (M6-M12). Lead: VUB; participants: UAB, UCL

[...]

Task 3.2: Qualitative data analysis (M13-M18). Lead: VUB

[...]

IMPLEMENTATION

3.1 Work plan and resources

TABLE 3.1C: LIST OF DELIVERABLES

Table 3.1c: List of Deliverables²

Only include deliverables that you consider essential for effective project management.

Number	Deliverable name	Short description	Work package number	Show name in leaflet participation



KEY

Deliverable numbers in order of delivery dates. Please use the numbering convention <WP number>.<number of deliverable within that WP>.

For example, deliverable 4.2 would be the second deliverable from work package 4.

Type:

Use one of the following codes:

R: Document, report (excluding the periodic and final reports)

DEM: Demonstrator, pilot, prototype, plan designs

DEC: Websites, patents filing, press & media actions, videos, etc.

DATA: Data sets, microdata, etc.

DMP: Data management plan

ETHICS: Deliverables related to ethics issues.

SECURITY: Deliverables related to security issues

OTHER: Software, technical diagram, algorithms, models, etc.

Dissemination level:

Use one of the following codes:

PU – Public, fully open, e.g. web (Deliverables flagged as public will be automatically published in CORDIS project's page)

SEN – Sensitive, limited under the conditions of the Grant Agreement

Classified R-UE/EU-R – EU RESTRICTED under the Commission Decision No2015/444

Classified C-UE/EU-C – EU CONFIDENTIAL under the Commission Decision No2015/444

Classified S-UE/EU-S – EU SECRET under the Commission Decision No2015/444

Delivery date

Measured in months from the project start date (month 1)

IMPLEMENTATION

3.1 Work plan and resources

TABLE 3.1D: LIST OF MILESTONES

Table 3.1d: List of milestones

Milestone number	Milestone name	Related work package(s)	Due date (in month)	Means of verification

Use the KEY



KEY

Due date

Measured in months from the project start date (month 1)

Means of verification

Show how you will confirm that the milestone has been attained. Refer to indicators if appropriate. For example: a laboratory prototype that is 'up and running'; software released and validated by a user group; field survey complete and data quality validated.

IMPLEMENTATION

3.1 Work plan and resources

DIFFERENCE BETWEEN DELIVERABLES & MILESTONES

Deliverables

Definition:

Tangible or intangible outputs of a project

Examples: prototype, dataset, software, reports

Milestones

Definition:

Control points that mark the completion of key stages of the project

Examples:

Kick-off meeting, completed literature review, completed data collection/analysis

IMPLEMENTATION

3.1 Work plan and resources

TABLE 3.1E: RISKS & MITIGATION MEASURES

- Focus on critical risks for **implementation**, e.g.:
 - ❖ Difficulties with participant recruitment
 - ❖ Inability to access sites
 - ❖ Ethical concerns
- For each risk, report → **likelihood** + **severity**:
 - ❖ Low
 - ❖ Medium
 - ❖ High
- For each risk, report proposed **risk-mitigation measure**, e.g.:
 - ❖ Reshuffling of tasks
 - ❖ Alternative data collection methods



IMPLEMENTATION

3.1 Work plan and resources

TABLE 3.1F: STAFF EFFORT (PERSON MONTHS)

Table 3.1f: Summary of staff effort

Please indicate the number of person/months over the whole duration of the planned work, for each work package, for each participant. Identify the work-package leader for each WP by showing the relevant person-month figure in bold.

	WPn	WPn+1	WPn+2	Total Person-Months per Participant
Participant Number/Short Name				
Participant Number/Short Name				
Participant Number/Short Name				
Total Person Months				



Roughly speaking:
1 PM = 1 person working full-time for 1 month

IMPLEMENTATION

3.1 Work plan and resources

TABLE 3.1G: SUBCONTRACTING

When assigning project tasks to externals

Table 3.1g: 'Subcontracting costs' items



For each participant describe and justify the tasks to be subcontracted (please note that core tasks of the project should not be sub-contracted).

Participant Number/Short Name		
	Cost (€)	Description of tasks and justification
Subcontracting		



Not possible to subcontract core project tasks!



Double check consistency with budget data on online portal!

IMPLEMENTATION

3.1 Work plan and resources

TABLE 3.1H: PURCHASE COSTS (MAJOR EQUIPMENT)

Table 3.1h: 'Purchase costs' items (major equipment costs)

Please provide details on the need for equipment costs if they exceed 15% of the personnel costs for that participant (according to the budget table in proposal part A).

Participant Number/Short Name		
	Cost (€)	Justification
Equipment		

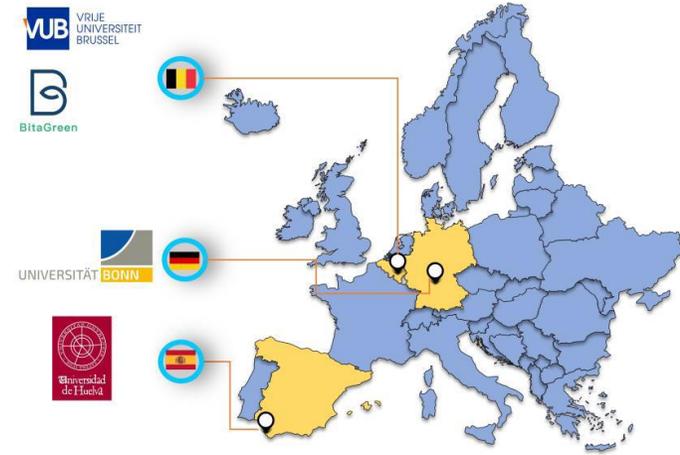
To be filled when purchase (major equipment) costs exceeds 15% of personnel costs



Double check consistency with budget data on online portal!

3.2 Capacity of participants and consortium as a whole

- Briefly introduce profile of the partners (research institutes, industries, non-profit organisations)
- Describe the knowledge, experience, and critical infrastructure of each partner:
 - ❖ Link them with **objectives** and **roles**
 - ❖ Highlight **complementarity/interdisciplinarity**
- Describe cross-cutting expertise:
 - ❖ Project management and participation
 - ❖ Social Sciences and Humanities
 - ❖ Gender aspects
 - ❖ Open science
 - ❖ If applicable, industrial/commercial involvement for exploitation of the results



Do not forget to mention affiliated and associated partners

TIME TO PLAY!

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2 Voer de code van het evenement in de bovenste banner in

Evenementcode
LUKAJE

 Antwoorden per sms inschakelen

EXERCISE: DISCUSS AN EXAMPLE OF IMPLEMENTATION SECTION

Thank you!
Questions?



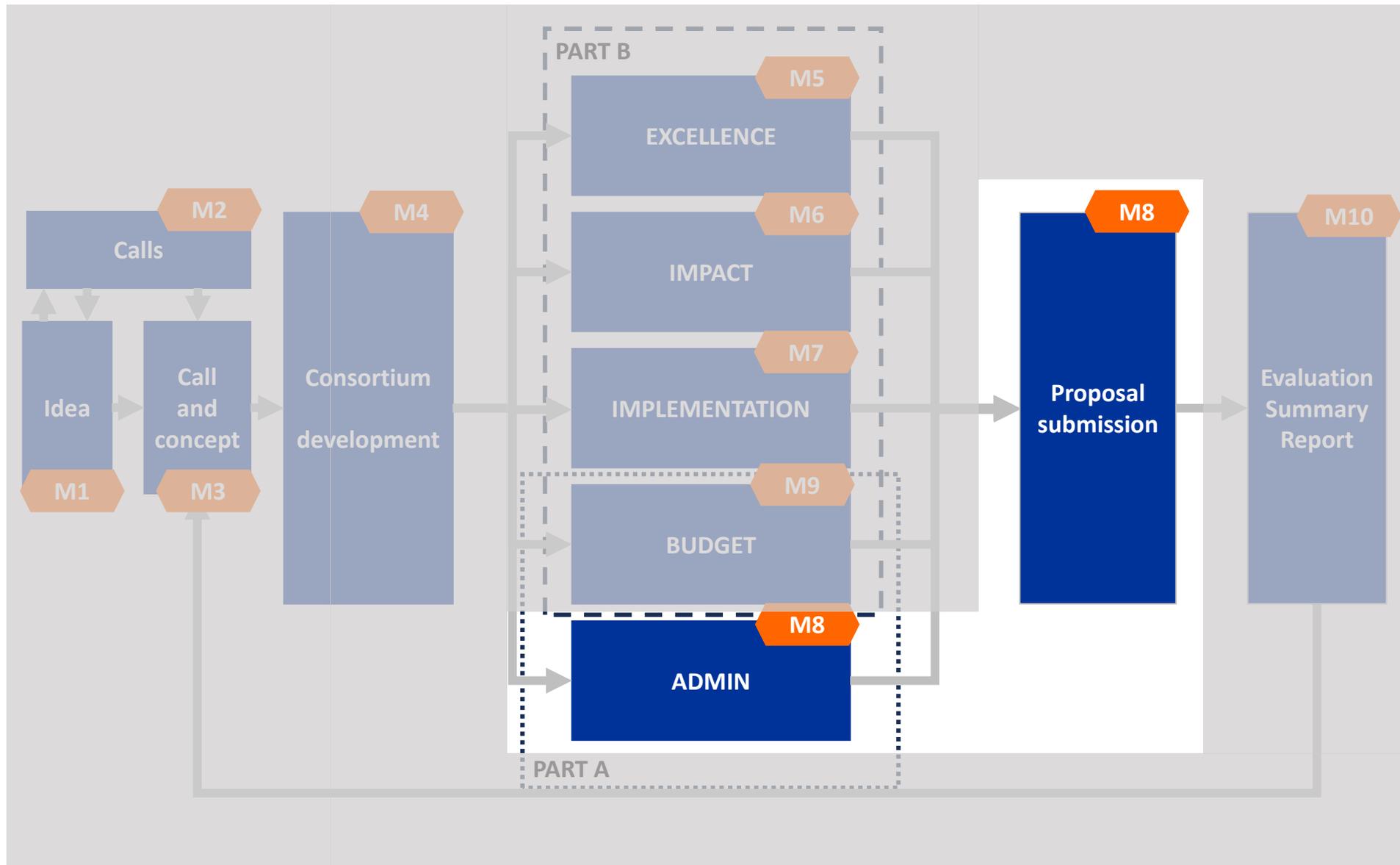
FORMS A



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MODULE VIII

FORMS A



EIC Pathfinder Open

HORIZON-EIC-2024-PATHFINDEROPEN-01-01

Topic Call for proposal

Internal navigation

General information

Topic description

Conditions and documents

Partner search announcements

Start submission

Topic related FAQ

General information

Programme

Horizon Europe Framework Programme (HORIZON)

€ Budget overview

Call

EIC Pathfinder Open 2024 (HORIZON-EIC-2024-PATHFINDEROPEN-01)

Type of action

HORIZON-EIC HORIZON EIC Grants

Type of MGA

HORIZON Action Grant Budget-Based [HORIZON-AG]

Open for submission

Deadline model

single-stage

Find your organisation

PIC ⓘ *

Short name ⓘ *

Search

Organisations you have been previously associated with. (Click to select)

PIC: 999902094

VUB

PLEINLAAN 2

BRUSSEL,BE

VAT: BE0449012406

Start submission

To access the Electronic Submission Service, please click on the submission-button n asked to confirm your choice, as it cannot be changed in the submission system. Upo

To access existing draft proposals for this topic, please login to the Funding & Tenders

Please select the type of your submission:

HORIZON EIC Grants [HORIZON-EIC], HORIZON Action Grant Budget-Based [

Start submission

1

3

2

The screenshot shows the 'Funding & tender opportunities' page on the SEDIA portal. The left sidebar contains navigation options: MY PERSON PROFILE, MY ORGANISATION(S), GRANTS (with 'My Proposal(s)' selected), and PROCUREMENT (with 'My Contract(s)'). The main content area displays a table of results with 46 items. The table headers are PROGRAMME, CALL, TYPE OF ACTION, PROPOSAL ID, ACRONYM, STATUS, REMAINING TIME, CLOSURE DATE (Brussels time), and ACTIONS. A red dashed box highlights the 'My Proposal(s)' link in the sidebar, the 'My Proposal(s)' header in the main area, and the first row of the table. A red arrow points to the 'Actions' button in the first row. Two orange arrows point to the 'PROPOSAL ID' and 'STATUS' columns. A search bar is visible in the top right of the main area.

PROGRAMME	CALL	TYPE OF ACTION	PROPOSAL ID	ACRONYM	STATUS	REMAINING TIME	CLOSURE DATE (Brussels time)	ACTIONS
HORIZON	HORIZON-EIC-2023-PATHFINDERCHA...	HORIZON-EIC	SEP-210982332	GreeSe	Draft	7	18/10/2023 17:00:00	Actions

FORMS A

BUILDING BLOCKS

Proposal forms

Deadline
18 October 2023 17:00:00 Brussels Local Time
7 days left until closure

Call data
Call: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01
Topic: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01-04
Type of action: HORIZON-EIC
Type of MGA: HORIZON-AG
⚠️ Topic and type of action can only be changed by creating a new proposal.

Proposal data
Acronym: GreeSe
Draft ID: SEP-210982332

Support & Helpdesk
📖 Online Manual
📖 IT How To
✉️ IT Helpdesk
🗨️ FAQ

Administrative forms (Part A)
Edit forms | View history | Print preview

Part B and Annexes
In this section you can upload the technical annex of the proposal (in PDF format only) and any other requested attachments.
Part B *
Additional annex with information on clinical trials

⚠️ Your proposal contains changes that have not yet been submitted.

⏪ BACK TO PARTICIPANTS LIST | VALIDATE

Call: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01

(EIC Pathfinder Challenges 2023)

Topic: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01-04

Type of Action: HORIZON-EIC

(HORIZON EIC Grants)

Proposal number: SEP-210982332

Proposal acronym: GreeSe

Type of Model Grant Agreement: HORIZON Action Grant Budget-Based

Table of contents

Section	Title	Action
1	General information	Show
2	Participants	Show
3	Budget	Show
4	Ethics and security	Show
5	Other questions	Show

[How to fill in the forms](#)

The form must be filled in for each proposal using the templates available in the submission system. Some data fields in the form are pre-filled based on the steps in the submission wizard.

Call: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01
(EIC Pathfinder Challenges 2023)

Topic: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01-04

Type of Action: HORIZON-EIC
(HORIZON EIC Grants)

Proposal number: SEP-210982332

Proposal acronym: GreeSe

Type of Model Grant Agreement: HORIZON Action Grant Budget-Based

Table of contents

Section	Title	Action
1	General information	Show
2	Participants	Show
3	Budget	Show
4	Ethics and security	Show
5	Other questions	Show

- Acronym
- Title
- Duration
- Keywords
- Abstract
- Standard declarations

How to fill in the forms

The form must be filled in for each proposal using the templates available in the submission system. Some data fields in the form are pre-filled based on the steps in the submission wizard.

Call: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01
(EIC Pathfinder Challenges 2023)

Topic: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01-04

Type of Action: HORIZON-EIC
(HORIZON EIC Grants)

Proposal number: SEP-210982332

Proposal acronym: GreeSe

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Table of contents

Section	Title	Action
1	General information	Show
2	Participants	Show
3	Budget	Show
4	Ethics and security	Show
5	Other questions	Show

- List of participating organizations
- Organization data
- Department
- Main contact person (and their gender)
- Researchers involved (and their gender)
- Role of participating organization
- Up to 5 relevant publications
- Up to 5 relevant projects
- Relevant infrastructure and equipment
- Gender Equality Plan

How to fill in the forms

The form must be filled in for each proposal using the templates available in the submission system. Some data fields in the form are pre-filled based on the steps in the submission wizard.

Table of contents

Section	Title	Access
1	Overall information	View
2	Participants	View
3	Budget	View
4	Eligible activities	View
5	Other questions	View

How to fill in the forms
 The form must be filled in for each project using the template and the instructions. Please refer to the instructions for more details on the steps to be followed in the submission phase.

Export

Administrative forms

Proposal ID

Acronym

3 - Budget

No.	Name of beneficiary	Country	Role	Personnel costs/€	Subcontracting costs/€	Purchase costs - Travel and subsistence /€	Purchase costs - Equipment/€	Purchase costs - Other goods, works and services/€	Internally invoiced goods and services/€ (Unit costs-usual accounting practices)	Indirect costs/€	Total eligible costs	Funding rate	Maximum EU contribution to eligible costs	Requested EU contribution to eligible costs/€	Max grant amount	Income generated by the action	Financial contributions	Own resources	Total estimated income
1			Coordinator	797 979	0	40 000	60 000	661 000	0	389 744.75	1 948 723.75	100	1 948 723.75	1 948 723.75	1 948 723.75	0.00	0.00	0.00	1 948 723.75
2			Partner	624 000	0	18 000	100 000	156 500	0	224 625.00	1 123 125.00	100	1 123 125.00	1 123 125.00	1 123 125.00	0.00	0.00	0.00	1 123 125.00
3			Partner	342 000	0	15 000	40 000	107 500	0	126 125.00	630 625.00	100	630 625.00	630 625.00	630 625.00	0.00	0.00	0.00	630 625.00
4			Partner	293 472	0	10 000	0	210 000	58 560	128 368.00	700 400.00	100	700 400.00	700 400.00	700 400.00	0.00	0.00	0.00	700 400.00
5			Partner	1 005 600	98 000	20 000	30 000	290 000	0	336 400.00	1 780 000.00	100	1 780 000.00	1 780 000.00	1 780 000.00	0.00	0.00	0.00	1 780 000.00
6			Partner	288 000	0	15 000	15 000	5 000	0	80 750.00	403 750.00	100	403 750.00	403 750.00	403 750.00	0.00	0.00	0.00	403 750.00
7			Partner	288 000	0	18 000	17 000	0	0	80 750.00	403 750.00	100	403 750.00	403 750.00	403 750.00	0.00	0.00	0.00	403 750.00
			TOTAL	3 639 051	98 000	136 000	262 000	1 430 000	58 560	1 366 762.75	6 990 373.75		6 990 373.75	6 990 373.75	6 990 373.75	0.00	0.00	0.00	6 990 373.75

Call: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01
(EIC Pathfinder Challenges 2023)

Topic: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01-04

Type of Action: HORIZON-EIC
(HORIZON EIC Grants)

Proposal number: SEP-210982332

Proposal acronym: GreeSe

Type of Model Grant Agreement: HORIZON Action Grant Budget-Based

Complete the ethics self-assessment!



Yes?

Table of contents

Section	Title	Action
1	General information	Show
2	Participants	Show
3	Budget	Show
4	Ethics and security	Show
5	Other questions	Show

- Human Embryonic Stem Cells and Human Embryos
- Humans
- Human Cells/Tissues
- Personal Data
- Animals
- Non-EU countries
- Environment, Health, Safety
- Artificial Intelligence
- Other ethics issues

How to fill in the forms

The form must be filled in for each proposal using the templates available in the submission system. Some data fields in the form are pre-filled based on the steps in the submission wizard.

[Read more](#)

Call: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01
(EIC Pathfinder Challenges 2023)

Topic: HORIZON-EIC-2023-PATHFINDERCHALLENGES-01-04

Type of Action: HORIZON-EIC
(HORIZON EIC Grants)

Proposal number: SEP-210982332

Proposal acronym: GreeSe

Type of Model Grant Agreement: HORIZON Action Grant Budget-Based

Table of contents

Section	Title	Action
1	General information	Show
2	Participants	Show
3	Budget	Show
4	Ethics and security	Show
5	Other questions	Show

**Complete the
security self-
assessment!**



Yes?

- EU Classified Information
- Misuse
- Other security issues

How to fill in the forms

The form must be filled in for each proposal using the templates available in the submission system. Some data fields in the form are pre-filled based on the steps in the submission wizard.

Thank you!
Questions?



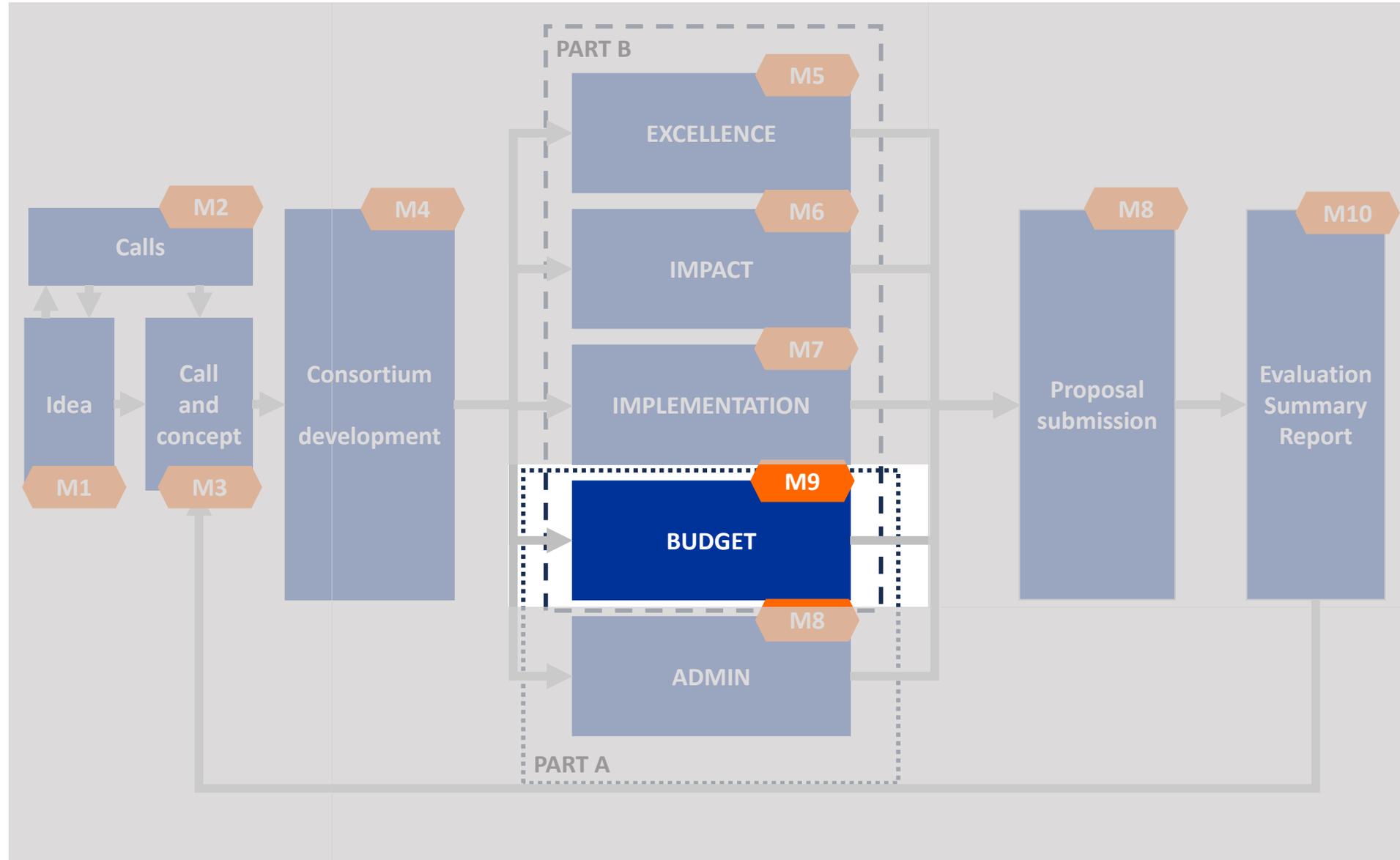
BUDGET



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MODULE IX

Module 9



BUDGET: INTRODUCTION

- Most Horizon Europe calls have a maximum grant amount → EC can never pay more than grant amount indicated in the Grant Agreement
- Cost categories:
 - Personnel
 - Travel and subsistence
 - Equipment
 - Subcontracting
 - Other goods, works, and services
 - Indirect costs (overhead)
- Budget flexibility rule: possible to move budget among categories without amendment (except subcontracting)
- 2 budget systems: action grant budget-based & lump sum funding

Module 9

BUDGET ASSIGNED

Programme

[Horizon Europe Framework Programme \(HORIZON\)](#)

Call

[Past, present and future of democracies \(HORIZON-CL2-2024-DEMOCRACY-01\)](#)

Type of action

HORIZON-RIA HORIZON Research and Innovation Actions

Type of MGA

HORIZON Action Grant Budget-Based [HORIZON-AG]

Forthcoming

Deadline model

single-stage

Planned opening date

04 October 2023

Deadline date

07 February 2024 17:00:00 Brussels time

WHERE TO FIND INFO?



Budget Overview

Topic	Budget (EUR) - Year : 2024	Stages	Opening date	Deadline	Contributions	Indicative number of grants
HORIZON-CL2-2024-DEMOCRACY-01-10 - HORIZON-RIA HORIZON Research and Innovation Actions	6 000 000	single-stage	04 October 2023	07 February 2024	2000000 to 3000000	2
HORIZON-CL2-2024-DEMOCRACY-01-05 - HORIZON-RIA HORIZON Research and Innovation Actions	9 000 000	single-stage	04 October 2023	07 February 2024	2000000 to 3000000	3

PERSONNEL COSTS

- Cost of the time worked for the project by:
 - A.1 Employees
 - A.2 Natural person under direct contract
 - A.3 Seconded person
 - A.4 SME owners and natural person beneficiaries

SUBCONTRACTING COSTS

- You contract another entity to do part of the work allocated to you in the description of the action

PURCHASE COSTS

- Travel and subsistence costs for trips necessary for the project
- Equipment used for the project. In most cases, only depreciation costs are eligible (but exceptions exist)
- Other goods, works and services

OTHER COST CATEGORIES

- Financial support to third parties
- Internal invoices
Cost charged internally from one department to another of the same beneficiary; but only if you have a defined cost accounting method

INDIRECT COSTS

- **25% flat rate** applied on most of the other budget categories. When reporting, the IT system will calculate this automatically!

Module 9

BUDGET SYSTEMS

General information

Programme

Horizon Europe Framework Programme (HORIZON)

Call

[Climate sciences and responses \(HORIZON-CL5-2023-D1-01\)](#)

See budget overview

Type of action

HORIZON-RIA HORIZON Research and Innovation Actions



Open for submission

Deadline model

single-stage

Opening date

13 December 2022

Start submission

To access the Electronic Submission Service, please click on the submission-button next to the **type of action** and the **type of model grant agreement** that corresponds to your proposal. You will then be asked to confirm your choice, as it cannot be changed in the submission system. Upon confirmation, you will be linked to the correct entry point.

To access existing draft proposals for this topic, please login to the Funding & Tenders Portal and select the My Proposals page of the My Area section.

Please select the type of your submission:

HORIZON Research and Innovation Actions [HORIZON-RIA], HORIZON Action Grant Budget-Based [HORIZON-AG]



Start submission

Programme

Horizon Europe Framework Programme (HORIZON)

Call

[Cross-sectoral solutions for the climate transition \(HORIZON-CL5-2023-D2-01\)](#)

See budget overview

Type of action

HORIZON-IA HORIZON Innovation Actions



Open for submission

Deadline model

single-stage

Opening date

13 December 2022

Start submission

To access the Electronic Submission Service, please click on the submission-button next to the **type of action** and the **type of model grant agreement** that corresponds to your proposal. You will then be asked to confirm your choice, as it cannot be changed in the submission system. Upon confirmation, you will be linked to the correct entry point.

To access existing draft proposals for this topic, please login to the Funding & Tenders Portal and select the My Proposals page of the My Area section.

Please select the type of your submission:

HORIZON Innovation Actions [HORIZON-IA], HORIZON Lump Sum Grant [HORIZON-AG-LS]



Start submission

- Cost estimations per cost category per partner
- Online form to be completed (Part A)

3 - Budget

No.	Name of beneficiary	Country	Role	Personnel costs/€	Subcontracting costs/€	Purchase costs - Travel and subsistence/€	Purchase costs - Equipment/€	Purchase costs - Other goods, works and services/€	Internally invoiced goods and services/€ (Unit costs-usual accounting practices)	Indirect costs/€	Total eligible costs	Funding rate	Maximum EU contribution to eligible costs	Requested EU contribution to eligible costs/€	Max grant amount	Income generated by the action	Financial contributions	Own resources	Total estimated income
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
1	Vrije	BE	Coordinator	528 000	50 000	15 000	0	50 000	0	148 250.00	791 250.00	100	791 250.00	791 250.00	791 250.00	0.00	0.00	0.00	791 250.00
2		HU	Partner	274 000	54 000	12 000	0	35 500	0	80 375.00	455 875.00	100	455 875.00	455 875.00	455 875.00	0.00	0.00	0.00	455 875.00
3		DE	Partner	102 033	0	10 000	0	12 000	0	31 008.25	155 041.25	100	155 041.25	155 041.25	155 041.25	0.00	0.00	0.00	155 041.25
4		BE	Partner	142 650	4 000	12 000	0	35 500	0	47 537.50	241 687.50	100	241 687.50	241 687.50	241 687.50	0.00	0.00	0.00	241 687.50
5		EL	Partner	191 520	54 000	12 000	0	101 100	0	76 155.00	434 775.00	100	434 775.00	434 775.00	434 775.00	0.00	0.00	0.00	434 775.00
6		BE	Partner	180 000	0	12 000	0	50 500	0	60 625.00	303 125.00	100	303 125.00	303 125.00	303 125.00	0.00	0.00	0.00	303 125.00
7		HU	Partner	120 000	0	12 000	0	50 500	0	45 625.00	228 125.00	100	228 125.00	228 125.00	228 125.00	0.00	0.00	0.00	228 125.00
8		DE	Partner	355 000	0	12 000	0	14 500	0	95 375.00	476 875.00	70	333 812.50	333 812.50	333 812.50	0.00	0.00	0.00	333 812.50
9		DE	Partner	98 800	54 000	12 000	0	51 000	0	40 450.00	256 250.00	100	256 250.00	256 250.00	256 250.00	0.00	0.00	0.00	256 250.00
10		EL	Partner	84 000	0	12 000	0	6 000	0	25 500.00	127 500.00	100	127 500.00	127 500.00	127 500.00	0.00	0.00	0.00	127 500.00

☐ Costs must be:

- actually incurred by the beneficiary during the project duration
- declared under a budget category
- identifiable, verifiable, and recorded in accounts per applicable standards
- compliant with national laws on taxes, labor, and social security
- reasonable, justified, and in line with sound financial management (economy & efficiency)

- New budget method introduced to simplify financial administration
- Cost estimations per cost category per partner & Work Package

Advantages

during project

- ✓ no financial audits
- ✓ no obligations on actual cost reporting
- ✓ focus on s

Disadvantages

at proposal stage

- ✓ detailed budget is part of the evaluation during project
- ✓ payments linked with WPs completion



	WP1	WP2	WP3	WP4	WP5
Beneficiary A	250.000			50.000	300.000
Beneficiary B		250.000	350.000	50.000	
Beneficiary C	100.000	100.000		50.000	
Beneficiary D		120.000		50.000	
Total	350.000	470.000	350.000	200.000	300.000

↓ ✓	↓ ✗	↓ ✓	↓ ✗
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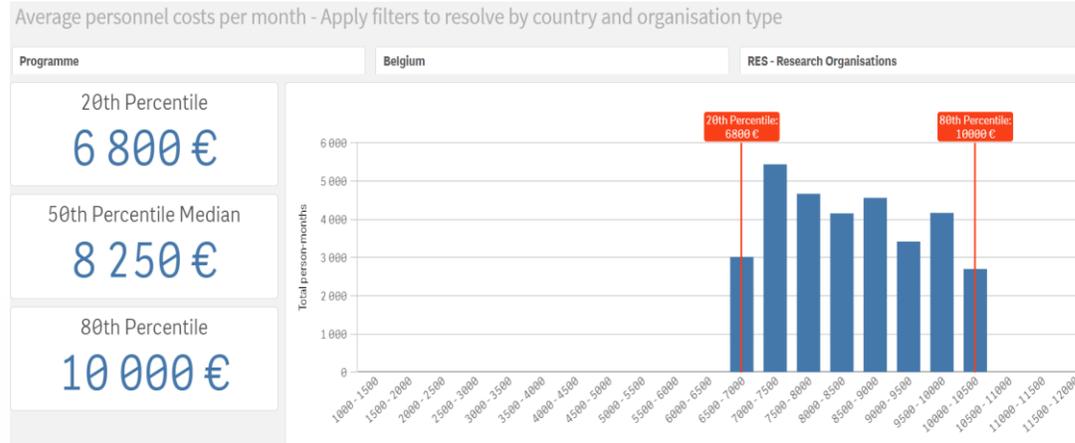
Payment = 350 000 + 0 + 350 000 + 0 = 700 000 €

Module 9

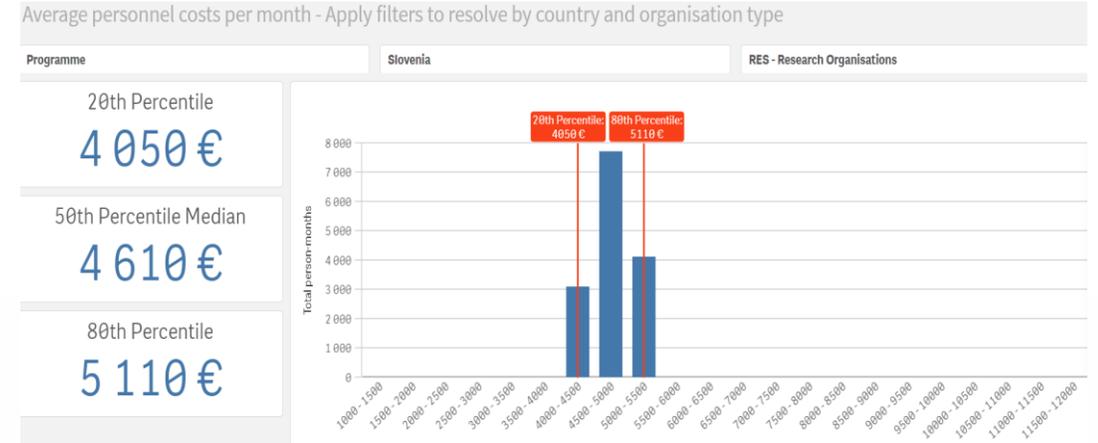
BUDGET SYSTEMS

LUMP SUM

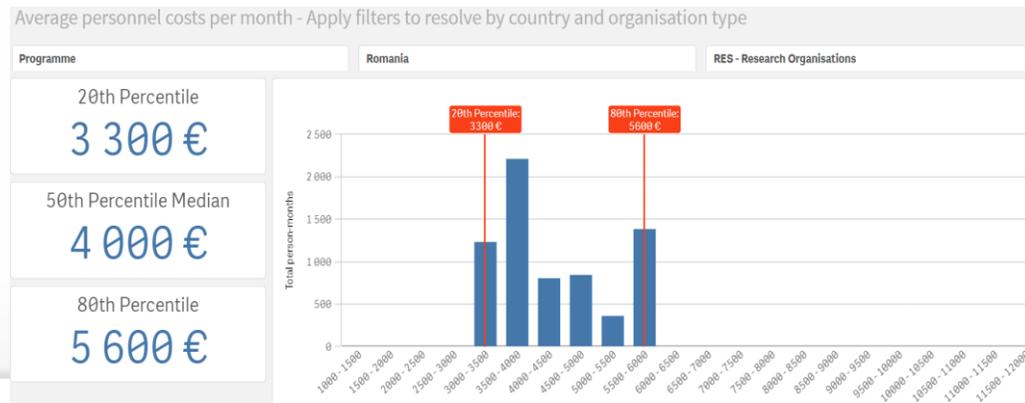
BELGIUM



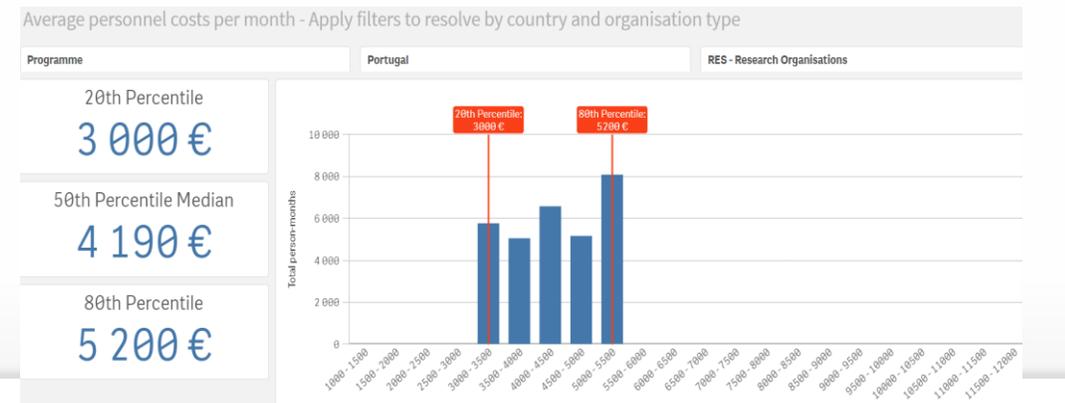
SLOVENIA



ROMANIA



PORTUGAL



Module 9

BUDGET SYSTEMS

LUMP SUM

Costs to be estimated:

- per cost category
- per Work Package
- per partner

Coordinator: BE1 - BUDGET SHEET			
COO			
COST CATEGORY	ITEMS	COST PER ITEM	BE TOTAL COSTS
COSTS WORK PACKAGE 1: WP1 title			
A. DIRECT PERSONNEL COSTS			
A.1 Employees (or equivalent)			
SENIOR SCIENTISTS (or equivalent in the private sector)	1.0	8000	8000.00
JUNIOR SCIENTISTS (or equivalent in the private sector)			0.00
TECHNICAL PERSONNEL (or equivalent in the private sector)			0.00
ADMINISTRATIVE PERSONNEL (or equivalent in the private sector)	2.5	6000	15000.00
OTHERS			0.00
A.2 Natural Persons under direct contract			
A.3 Seconded Persons			
A.4 SME owners and natural person beneficiaries			
		5990	0.00
B. DIRECT SUBCONTRACTING COSTS			
			0.00
C. DIRECT PURCHASE COSTS			
C.1 Travel and subsistence			
			0.00
C.2 Equipment (complete 'Depreciation costs' sheet)			
Equipment			0.00
Infrastructure			0.00
Other assets			0.00
C.3 Other goods, works and services			
Consumables	2.0	880	1760.00
Services for meetings, seminars	2.0	1000	2000.00
Services for dissemination activities (including website)			0.00

ESTIMATED BREAKDOWN OF THE LUMP SUM PER WORK PACKAGE AND PER BENEFICIARY

BENEFICIARIES \ WORK PACKAGES	WP1 Analysis	WP2 Technical part	WP3 Experiment 1	WP4 Experiment 2	WP5 Communication & dissemination	WP6 Project management 1	WP7 Project management 2	Totals	Pct %
BE1: UNIVERSITY	9.750,00	9.750,00	5.250,00	1.250,00	17.000,00	0,00	7.000,00	339.750,00	21,2%
BE1-AE1: Laboratory 1	44.500,00	76.250,00	0,00	46.875,00	0,00	8.000,00	7.500,00	183.125,00	11,5%
BE2: SME 1	125.125,00	9.205,00	48.125,00	46.375,00	6.343,75	5.687,50	5.250,00	246.111,25	15,4%
BE3: Research Org 1	16.312,50	8.625,00	34.375,00	50.000,00	9.375,00	3.750,00	3.750,00	126.187,50	7,9%
BE4: UNIVERSITY 2	12.500,00	3.750,00	22.000,00	29.300,00	10.500,00	4.500,00	4.500,00	87.050,00	5,4%
BE5: SME 2	33.375,00	20.353,05	48.125,00	46.250,00	250,00	3.875,00	3.875,00	156.103,05	9,8%
BE5-AE1: Company A	3.237,50	9.450,00	19.250,00	18.550,00	1.750,00	1.268,75	1.268,75	54.775,00	3,4%
BE6: Museum B	59.500,00	58.750,00	49.125,00	71.687,50	19.375,00	6.875,00	6.875,00	272.187,50	17,0%
BE7: University 3	6.375,00	10.312,50	38.375,00	39.750,00	30.000,00	4.500,00	4.500,00	133.812,50	8,4%
Totals:	392.425,00	246.445,55	310.625,00	463.037,50	95.093,75	46.456,25	45.018,75	1.599.101,80	100,0%
Pct:	24,5%	15,4%	19,4%	29,0%	5,9%	2,9%	2,8%	100,0%	

Actual cost project

- WP1: Project management
- WP2: Mapping scenarios
- WP3: Data collection
- WP4: Data analysis
- WP5: Dissemination, communication, exploitation

Lump sum project

- **WP1: Project management (part 1)**
- **WP2: Project management (part 2)**
- **WP3: Project management (part 3)**
- WP4: Mapping scenarios
- WP5: Data collection
- WP6: Data analysis
- **WP7: Dissemination, communication, exploitation (part 1)**
- **WP8: Dissemination, communication, exploitation (part 2)**
- **WP9: Dissemination, communication, exploitation (part 3)**

Module 9

BUDGET

PART A – PART B



CONSISTENCY



Table 3.1f: Summary of staff effort

	WPn	WPn+1	WPn+2	Total Person-Months per Participant
Participant Number/Short Name				
Participant Number/Short Name				
Participant Number/Short Name				
Total Person Months				

Table 3.1g: 'Subcontracting costs' items

For each participant describe and justify the tasks to be subcontracted (please note that core tasks of the project should not be sub-contracted).

Participant Number/Short Name		
	Cost (€)	Description of tasks and justification
Subcontracting		

Table 3.1h: 'Purchase costs' items (major equipment costs)

Please provide details on the need for equipment costs if they exceed 15% of the personnel costs for that participant (according to the budget table in proposal part A).



Participant Number/Short Name		
	Cost (€)	Justification
Equipment		

TIME TO PLAY!

Neem deel aan dit Wooclap-evenement



1

Ga naar wooclap.com

2

Voer de code van het evenement in de bovenste banner in

Evenementcode
FJMHEL



Antwoorden per sms inschakelen

EXERCISE: LET'S CALCULATE THE BUDGET

Thank you!
Questions?

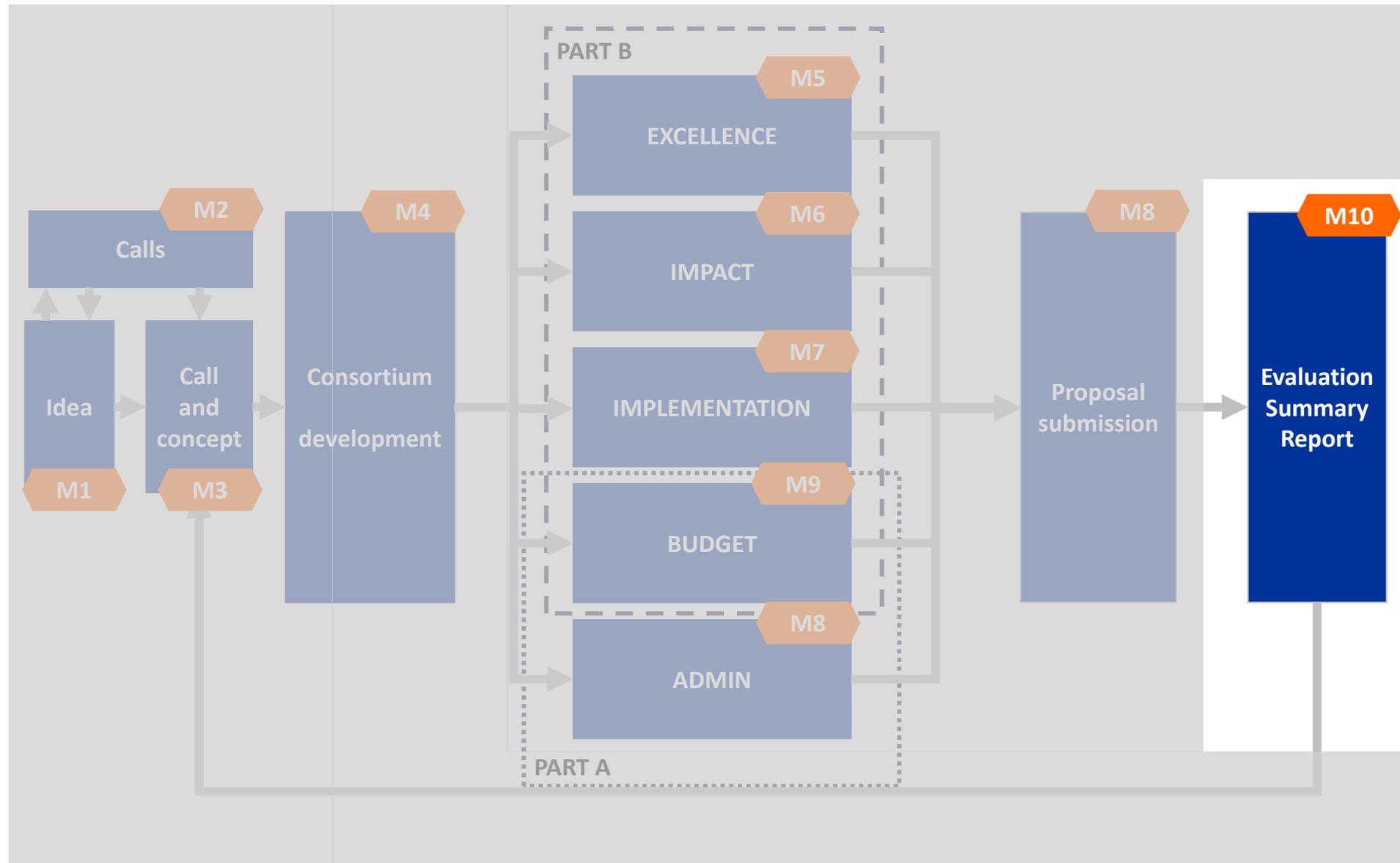
HOW TO PREPARE AND READ AN EVALUATION SUMMARY REPORT



VRIJE
UNIVERSITEIT
BRUSSEL

MODULE X

EVALUATION



Individual evaluation

4 experts → 4 individual
evaluation reports

**Consensus evaluation**

Scoring on Excellence, Impact,
Implementation

**Panel meeting**

- Proposal ranking
- Check consistency
- resolve unsolved cases
- priority order for proposals with the same score

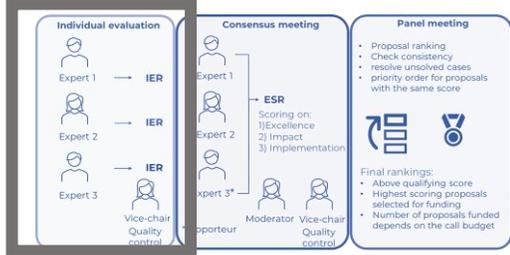


Final rankings:

- Above qualifying score
- Highest scoring proposals selected for funding
- Number of proposals funded depends on the call budget

**The score for each award criterion will be the median of the evaluators' scores.
The overall score from this individual evaluation phase will be the sum of the
three median scores from the three award criteria.**

Individual evaluation



Expert pool



Key-words

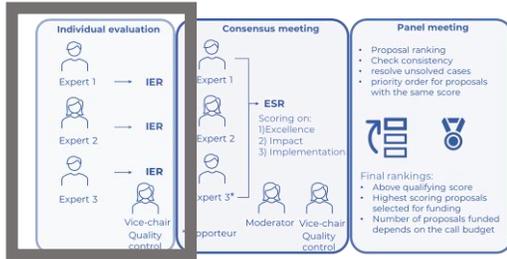
✓ Register as an Expert



The screenshot shows the 'My Expert Area' registration page. On the left is a navigation menu with options: REGISTRATION, DASHBOARD, PERSONAL DATA, CV, and HELP. The main content area is titled 'Tell us who you are' and includes the instruction 'In order to uniquely identify you'. It contains three input fields: 'Title' (with a dropdown menu), 'First name *', and 'Last name *'. Below the 'First name' field is a note: 'As it appears on your identity document'.

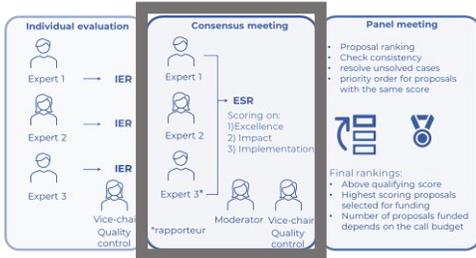
<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/work-as-an-expert>

Individual evaluation



- ✓ Focus on Excellence, Impact and Implementation
- ✓ Stick to the proposal
- ✓ Comment on each (sub-)criterion with a strength or weakness
- ✓ Don't compare proposals, each proposal is evaluated individually
- ✓ Be clear, justify your statements and comments with examples
- ✓ Explain shortcomings, but do not make recommendations
- ✓ Maintain confidentiality

Consensus meeting



EXPERT 1: The concept of the proposal is very well described. It includes all individual elements of the targeted innovative battery cell.

EXPERT 2: The concept is well developed, anode, cathode and electrolyte are well described and their innovative aspects discussed.

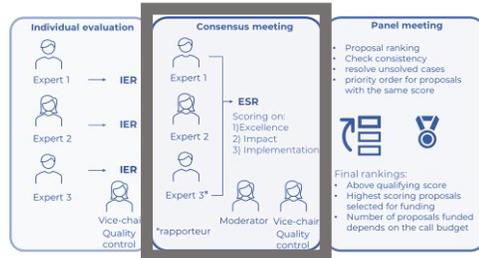
EXPERT 3: The built in sensors in the battery cell are highly innovative and their wireless connection for data collection adds to the concept.

EXPERT 4: The innovativeness of the concept is clearly outlined. The figure and the accompanying text clearly show the different components.

Summary comment: The concept of the proposal is very well defined, each element of which the concept is composed is thoroughly discussed and the innovative aspects of the concept are very well highlighted.



Consensus meeting



EXPERT 1: The exploitation plan is well described and covers activities to initiate the exploitation of the results through dedicated workshops for industry and matchmaking events.

EXPERT 2: The IPR strategy is insufficiently discussed. Apart from the plan to patent results, there is no clear strategy on ownership/joint ownership agreements and how partners will be able to access required background.

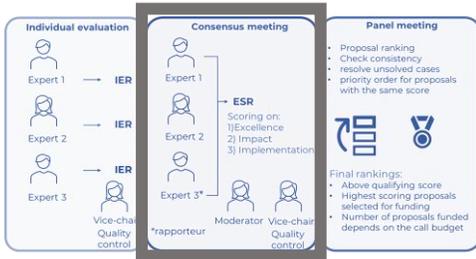
EXPERT 3: The exploitation and IPR strategy, to promote the results to the relevant stakeholders, is discussed in sufficient detail, however the business case proposed is not convincing.

EXPERT 4: The proposal describes a convincing long-term strategy, however it is not clear how results will be protected in the short term.

Summary comment: The exploitation strategy has a strong component in promoting the project results to /relevant stakeholders, e.g. industry. However, it is lacking important details on the IPR strategy and the business case development strategy.



Consensus meeting



Excellence	Impact	Implementation

IMPORTANT NOTICE

Scoring:

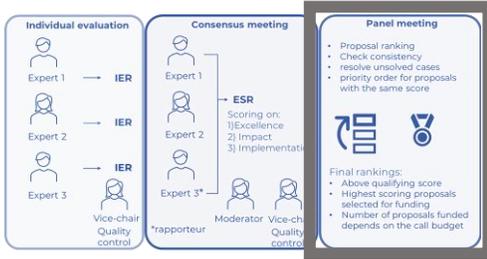
Scoring must be in the range from 0-5. Half-marks may be given.

- 0 — The proposal fails to address the criterion or cannot be assessed due to missing or incomplete information.
- 1 — Poor. The criterion is inadequately addressed, or there are serious inherent weaknesses.
- 2 — Fair. The proposal broadly addresses the criterion, but there are significant weaknesses.
- 3 — Good. The proposal addresses the criterion well, but a number of shortcomings are present.
- 4 — Very Good. The proposal addresses the criterion very well, but a small number of shortcomings are present.
- 5 — Excellent. The proposal successfully addresses all relevant aspects of the criterion. Any shortcomings are minor.

Thresholds:
Per section: 3/5
Cumulative: 10/15

Weighting can differ

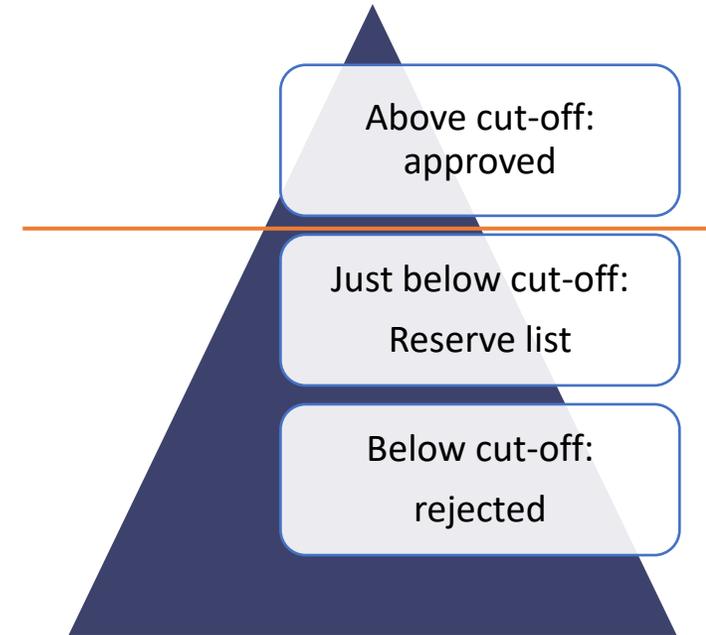
Panel meeting



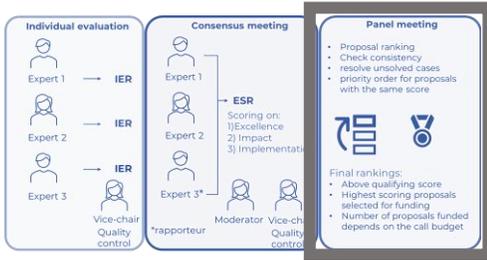
OVERALL SCORE: determines the position in the ranking list

RANKING: Proposals scoring equally will be ranked based on predefined criteria:

- Geographical diversity of participants
- Aspects addressed
- Excellence score
- Impact score
- Gender balance
- Other factors



Panel meeting



LAST STEPS:

- ✓ polishing and softening the wording
- ✓ Cross-check by vice chairs: typos, last errors, contradictions
- ✓ Proof reading by Project Officers from EC: typos and language.
- ✓ **Send out Evaluation Summary Reports to the applicants.**



- For one stage calls:
The time from closing the call to receiving the ESR is around five months.
- For two-stage calls:
The time from closing the call to receiving the ESR is around 3 + 5 months.
- Successful applicants are then invited to the preparation phase of the grant agreement.





This project is co-funded by the European Union
and the Republic of Türkiye



Thank you! Questions?

 ufukavrupa.org.tr

 UfukAvrupa_TR  UfukAvrupa_TR  TÜBİTAK Ufuk Avrupa Programı  TÜBİTAK Ufuk Avrupa Programı

